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This presentation was prepared in connection with the Q3 results released on October 29, 2025. Information contained herein will not be updated. The following slides should also be read and considered in connection with the information given orally during the presentation.

Today's presenters

- Vegard Wollan, CEO
- Pål Elstad, CFO



Revenue growth and margin improvement

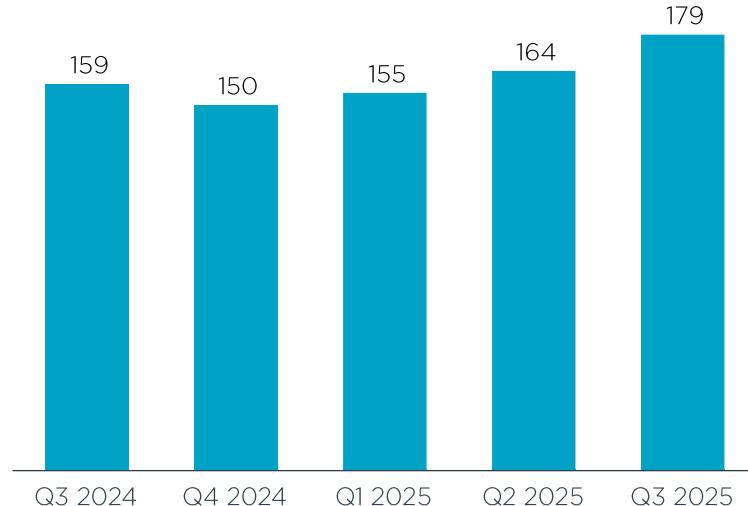
Q3 2025

- Revenue of USD 179 million
- Gross margin of 52%
- Adjusted EBITDA USD 18 million (10%)

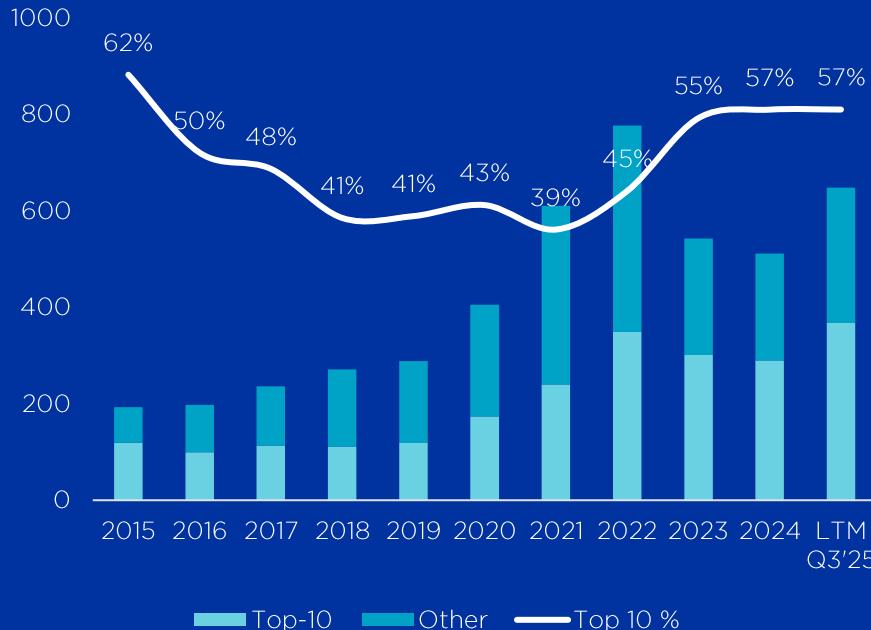
Q4 2025 guidance

- Revenue of USD 155 – 175 million
- Gross margin expected above 50%

Quarterly revenue development (USDm)



Revenue growth for both top-10 and broad market



- Top-10 revenue back at the peak levels from 2022, reflecting strong relationships and close collaboration with key customers
- Regaining traction also in the broad market, although revenue is still 35% below 2022-levels

Clear design win leader – mainly based on nRF52

30% share of certifications last 12 months, 3-4x of closest competitors



Nordic end-product certifications

Q3'25
124 designs
31% share

LTM
439 designs
30% share

Strong momentum on the nRF54 Series

Customer centric development approach



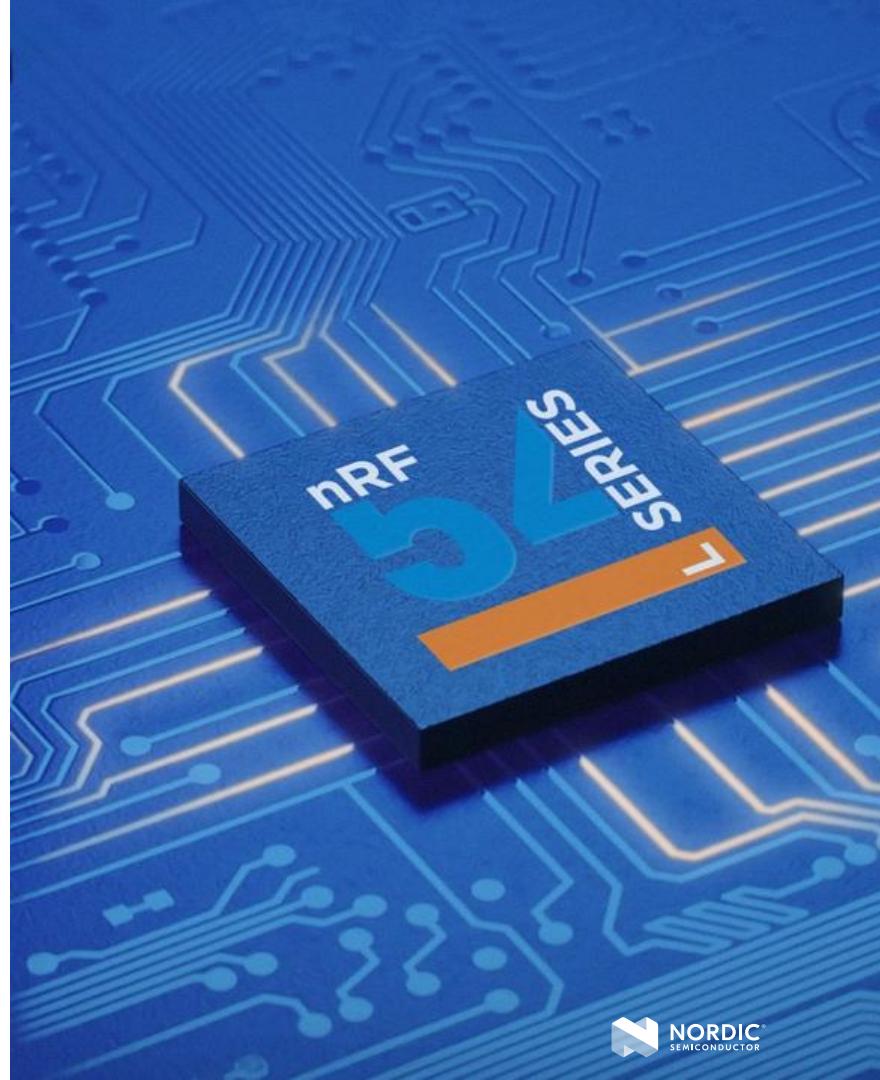
High customer interest – continuing to broaden the product family with new versions



Shaping future roadmap with innovative features together with key customers – which will also become available for the broad market



As earlier communicated only limited revenue effect in 2025, with accelerating growth for the nRF54 Series from 2026



Broadening nRF54 Series

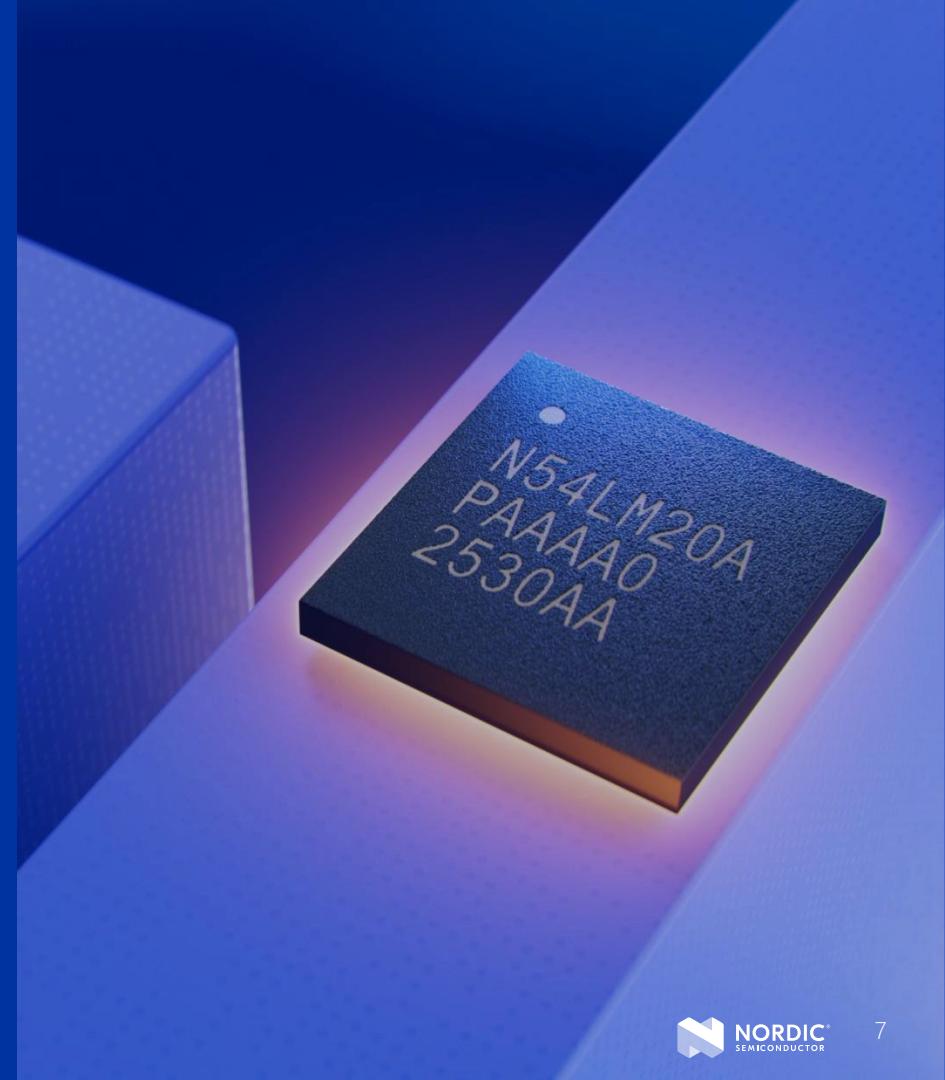
Launched high-end nRF54LM20A

Built on same hardware and software architecture as the nRF54L Series

nRF54LM20A is a versatile large-memory SoC for advanced Bluetooth LE and Matter applications:

- Expanded memory enables more feature-rich applications and advanced connectivity
- High-Speed USB and higher GPIO count provide richer connectivity options and greater design flexibility

Core markets: Consumer, smart home, industrial





Launch of nRF Connect SDK "Bare Metal" for nRF54L Series

Strategic software option for broad market

- Easy-to-use software solution for those who do not need a real-time operating system (RTOS)
- Lowering entry barrier for developing simple Bluetooth LE applications
- With clear upgrade path to Zephyr RTOS and full capabilities
- Easy for broad market customers to migrate existing codebase from nRF52 to nRF54L series

Launched cloud services powered by Memfault

Nordic becoming a complete solutions provider- from chip to cloud

- **Chip-to-cloud lifecycle management solution** with full device observability and over-the-air capabilities
- Gives all Nordic customers out-of-the-box access to essential cloud infrastructure like **remote diagnostics, fleet health monitoring, and secure updates**
- Applicable for **all Nordic connectivity technologies**





WINNER

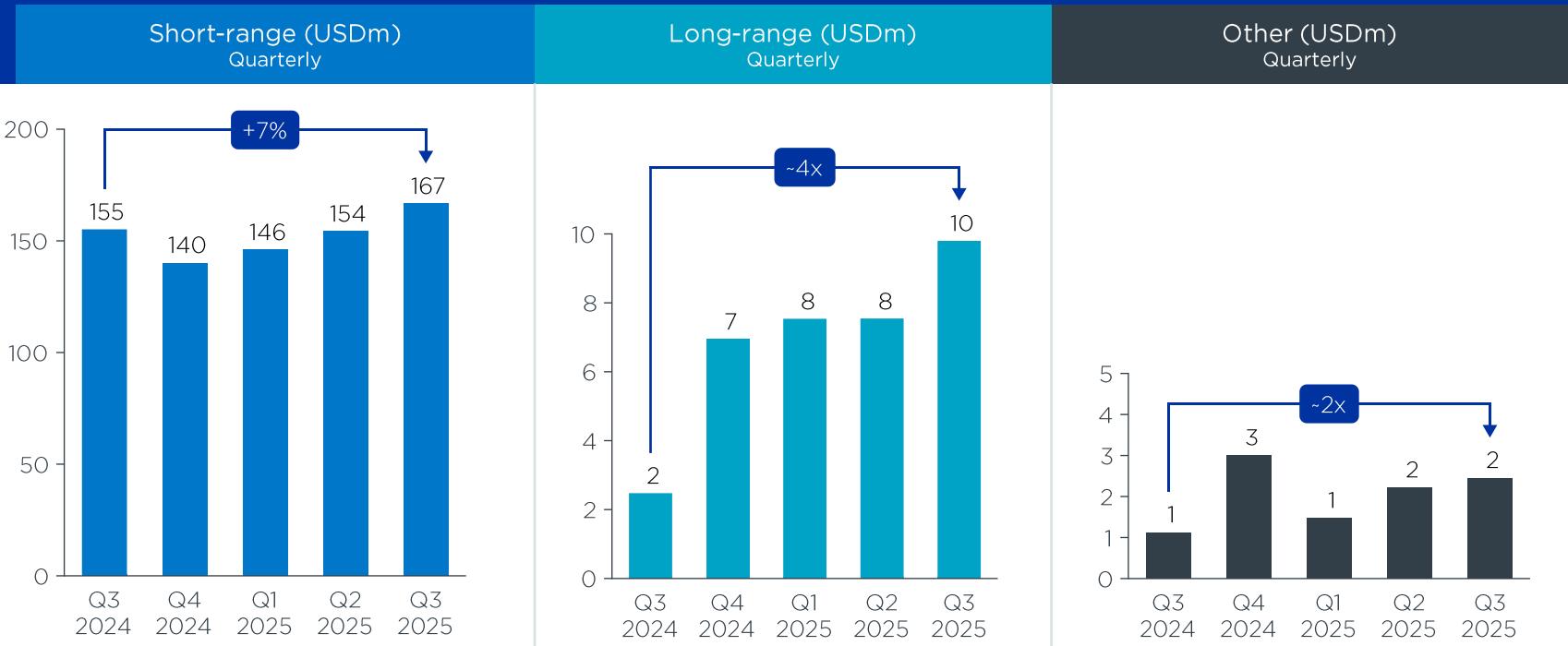
Cloud Computing Innovation of the year



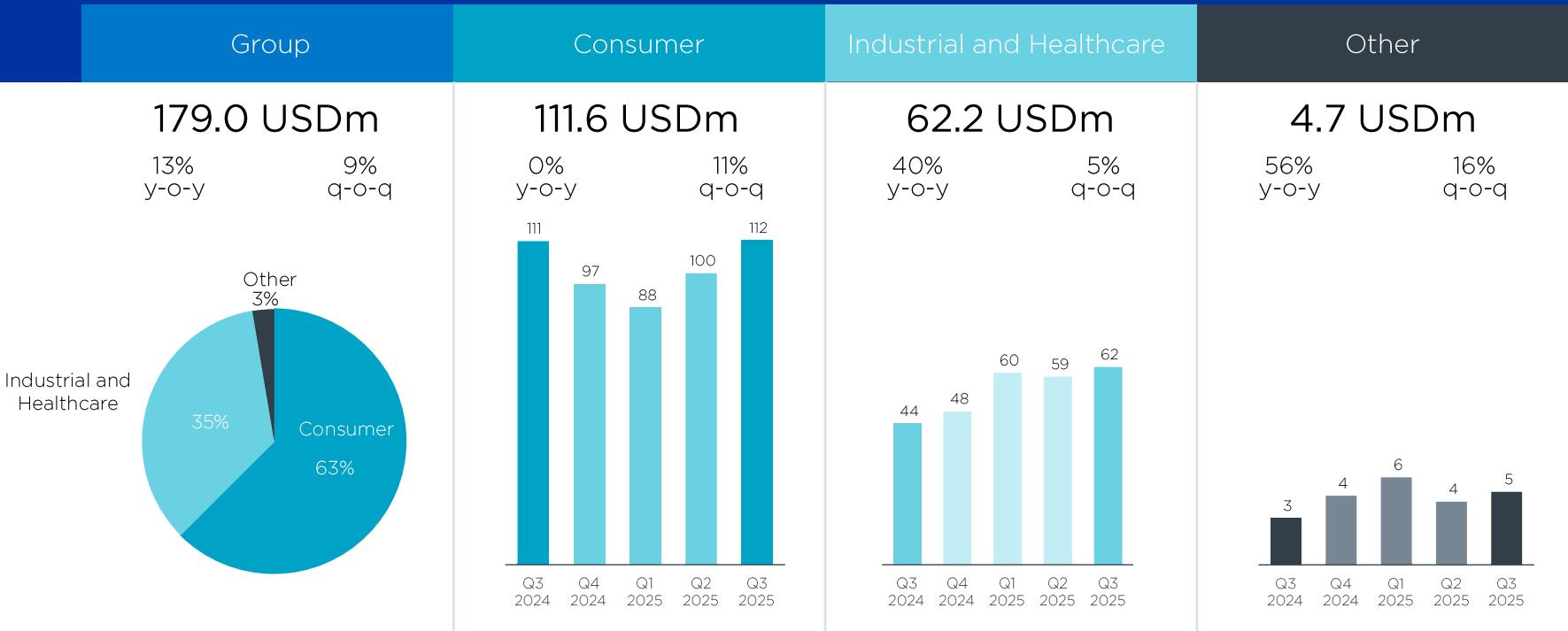
Financials

Pål Elstad, CFO

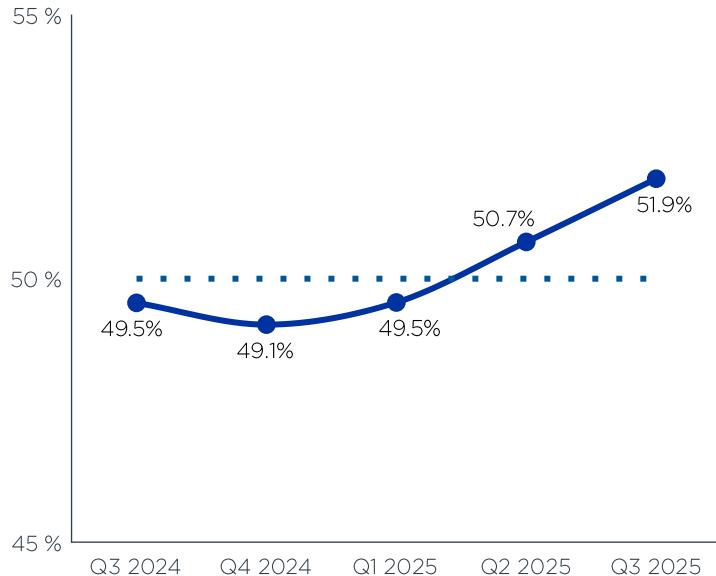
Revenue by technology



Industrial & healthcare driving growth in the quarter



Gross margin



- Improvement reflects customer and product mix, improvement in broad market and positive contribution from recently acquired services business
- Expecting gross margin above 50% also in Q4 2025
- Reiterating long-term ambition to maintain gross margin >50%

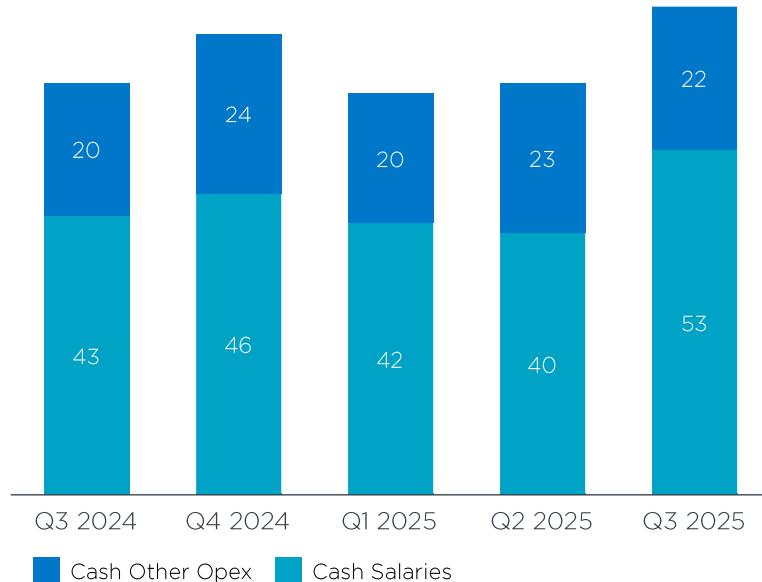
Operating model performance Q3 2025

		Gross Margin 51.9%				
		Q3 2025	Q3 2024	△		
R&D Short-range	16.2%	Revenue	USD 179.0 m	USD 158.8 m	+12.7 %	Improved demand both from key customers and broad market
		Gross margin	51.9%	49.5%	+2.4pp	Customer and product mix, plus contribution from acquired services
R&D Long-range	8.4%	R&D Short-range	USD 29.0 m	USD 24.9 m	+0.5pp	
		R&D Long-range	8.4%	7.7%	+0.7pp	Increase from FY bonus accruals and integration of Memfault
SG&A	2.6%	R&D Wi-Fi	USD 15.0 m	USD 12.2 m		
	14.5%	SG&A	2.6%	2.8%	-0.2pp	
Adjusted EBITDA	10.2%	Adjusted EBITDA	USD 4.7 m	USD 4.4 m		
		SG&A	14.5%	13.2%	+1.3pp	Increase from FY bonus accruals and SG&A activity
Q3 2025		Adjusted EBITDA	USD 25.9 m	USD 21.0 m		
			10.2%	10.2%		Moving towards target operating model
			USD 18.3m	USD 16.2m		

Cash cost development

- Acquisitions and higher activity level increase our total cost base
- Cost increase mainly driven by payroll
- Number of employees increased to 1,410 at the end of Q3 2025, including 59 employees joining from Neutron and Memfault
- Similar cost level expected in Q4

Cash OPEX (USDm)

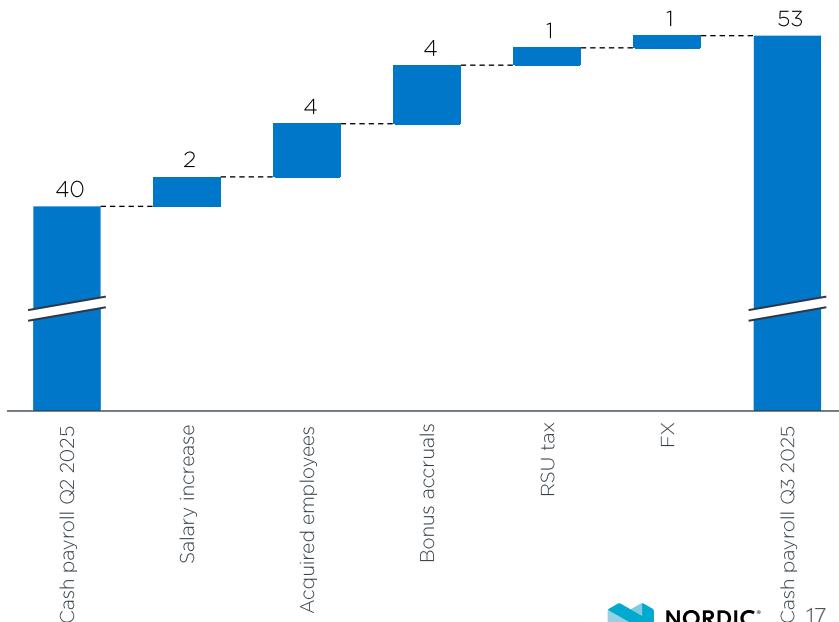


Cash payroll development

- Salary adjustments adding ~USD 2 million quarter-on-quarter
- Acquisitions adding ~USD 4 million to cash payroll
- Accruals for FY bonus and social security tax on RSUs adding ~USD 5 million
- Minor additions from FX and other in the quarter

Note: Cash payroll does not include costs reflecting the share-based component of the consideration for the acquisition of Memfault

Cash payroll (USDm)



Capex intensity

- Capital expenditures mainly reflect supply chain capacity expansion and lab equipment
- Capex intensity last 12 months at 3.7 % of revenue

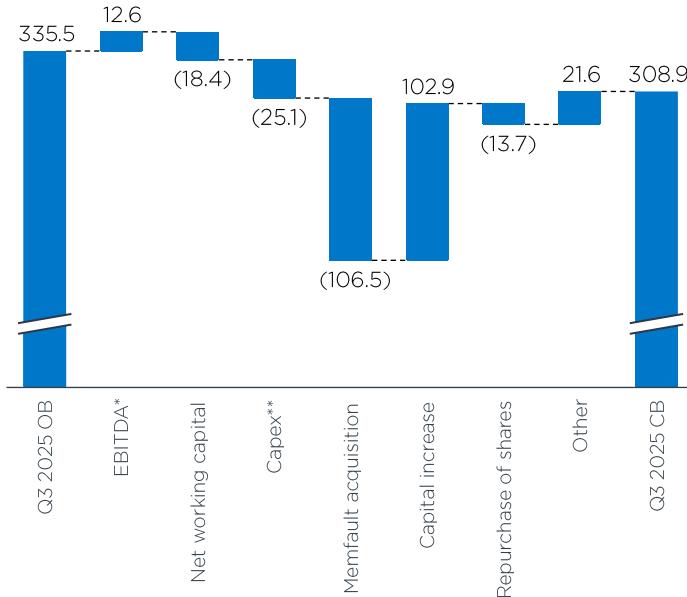
Capex (USDm)



Cash flow

- Continued positive cash generation from operations, with EBITDA of USD 12.6m including capitalized development costs
- Significant investments in Neoton.AI assets and acquisition of Memfault
- Net USD 102.9m raised in new equity during the quarter

Cash position and cash flow Q3 2025 (USDm)



* EBITDA Adjusted for Capitalized Development Costs

** Including IP and core technology from Neoton.AI

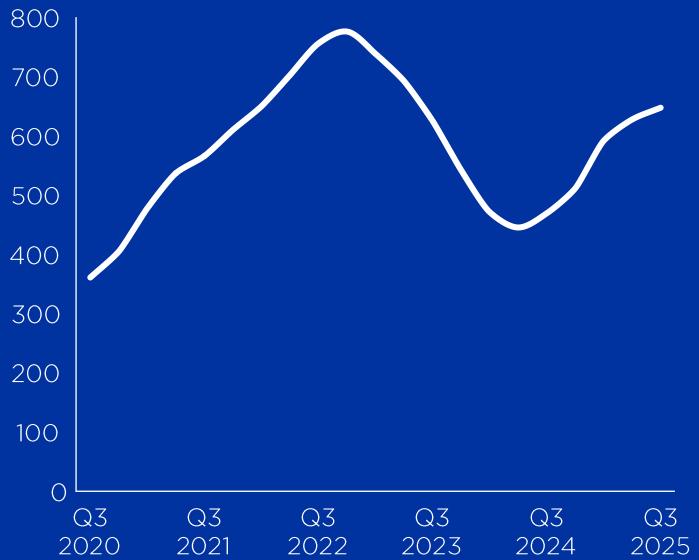
Closing remarks

Vegard Wollan, CEO

Solid revenue recovery over the past year

- YTD revenue of USD 498 million, +38% year-on year
- LTM revenue of USD 648 million, also +38% year-on-year
- Maintained strong position in **Short-range**
 - Resilient demand for nRF52, expecting accelerating contribution from nRF54 Series from 2026 onwards
- Higher contribution from **Long-Range**
 - A leader in cellular IoT + satellite, nRF92 coming in 2026
 - Positive impact from nRF Cloud services
- Building momentum in **Power Management**
- **Wi-Fi** set to build on nRF71 launch in 2026

Revenue (USDm), last 12 months rolling



Q4 2025 guidance

Revenue
USDm 155-175m
+3% to +17% y-o-y

Gross margin
>50%
-2% to -13% q-o-q

- Customer orders and forecasts indicate year-on-year revenue growth in Q4
- Gross margin expected to be above 50% in Q4



Q&A