Nordic at a glance

Investor Relations

August 2025

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This presentation was prepared in connection with the Q2 results released on August 13, 2025. Information contained herein will not be updated. The following slides should also be read and considered in connection with the information given orally during the presentation.

A globally leading IoT enabler

Simplifying lives through all things connected

Founded	Employees	Oslo listing	Market Cap
1983	1,326 (~75% R&D)	OSEBX:NOD	~$2.6bn

- Fabless semiconductor company specialized in low power wireless connectivity and embedded processing for IoT
- Market leader in Bluetooth Low Energy
- Early adopter of Thread (802.15.4) and support for Zigbee. Active contribution to Matter development
- Launched Wi-Fi 6 connectivity (dual band)
- Complementing ultra-low power solutions with innovative PMIC's
- Early mover in cellular IoT & 5G with LTE-M, NB-IoT, DECT NR+, Non-Terrestrial Networks (NTN) satellite connectivity and Lifecycle Services
- Value added device control and management through nRF Cloud

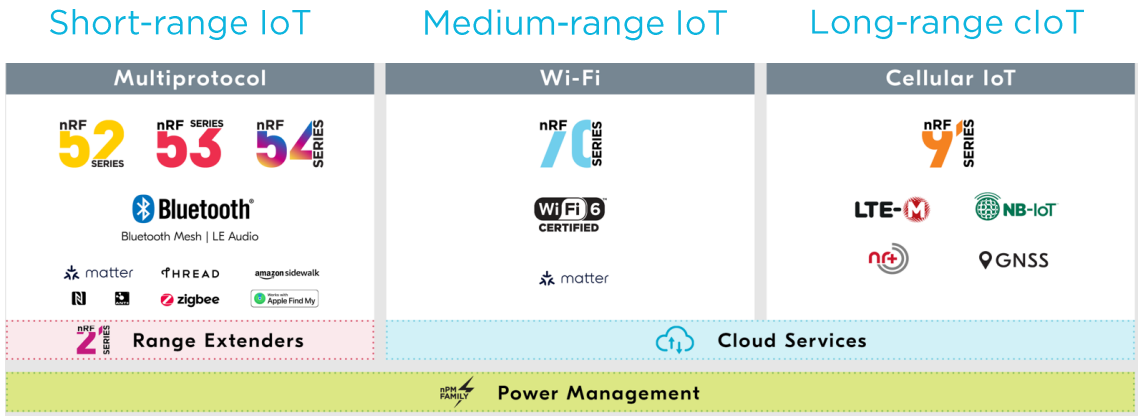
Dedicated to wireless connectivity

Broad portfolio - scalable solutions – common software platform

Strong product and solutions portfolio…

- Low-power integrated circuits (ICs)
- \+ Embedded software
- \+ Advanced development tools

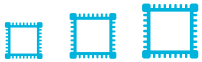
…for short-, medium- and long-range connectivity technologies



Deliver a complete connectivity solution

Faster time-to-market

Broad product portfolio



ICs, SoCs, SiPs, PMICs

3rd party modules

Embedded SW stacks

Development tools and software

nRF Connect SDK
Unified software

Mobile Apps

Extensive SW/HW development tools

World-class support

DevZone

Developer community

DevAcademy

Online hands-on trainings

Extensive technology partner program

Customer device

Consumer

Healthcare

Industrial

Lifecycle services

nRF Cloud

Device Management

Location services

Security services

Bluetooth · matter · THREAD · LTE-M · NB-IoT · Wi Fi

Our tech solutions are recognized globally

2024 OFweek IoT Awards

nRF9151
Three most innovative cellular products and for offering unparalleled performance and versatility

2025 Time magazine and Statista

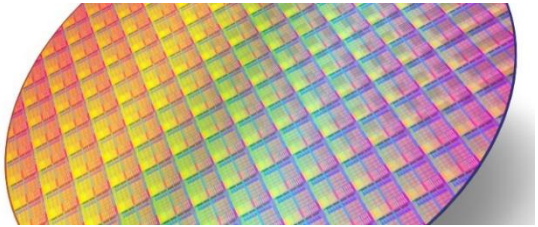
Named one of the "Worlds Most Sustainable Companies"

2024 EE Awards Asia

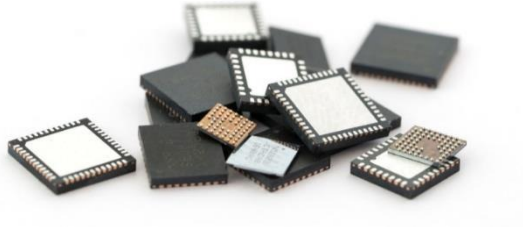
nRF54H20
For the most advanced low-power IoT devices

Resilient supply chain

- Norwegian company
- R&D in Norway, Finland, Sweden, UK, Poland, India and USA
- All development in-house



- Wafer production outsourced to TSMC and Global Foundries
- Facilities in Taiwan and Germany



- Test and packaging outsourced to ASE, Amkor and Qorvo
- Facilities in Taiwan, Philippines and China

2024: Reorganizing with 4 new business units

Short-range, Long-range, Wi-Fi & Power Management (PMIC)

Short-range
Øyvind Strøm
EVP Short-range

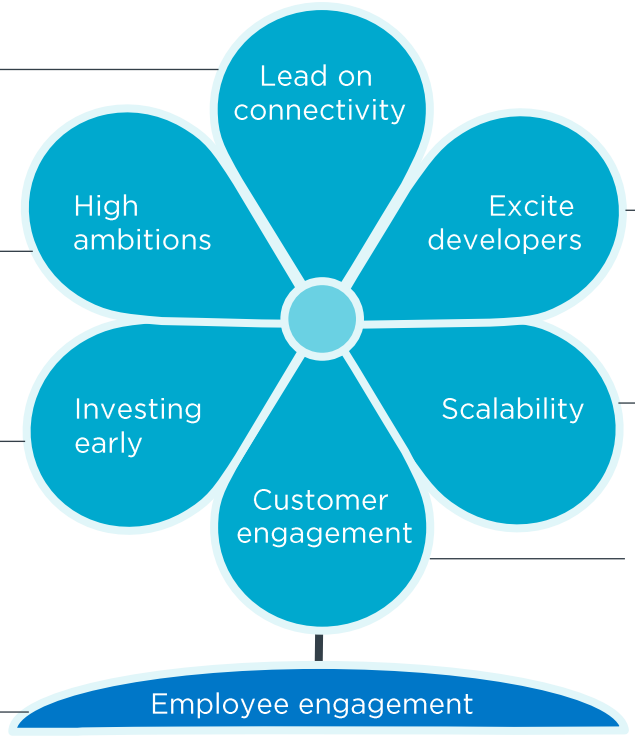
Long-range
Øyvind Birkenes
EVP Long-range

Wi-Fi
Joakim Ferm
SVP Wi-Fi

PMIC
Kjetil Holstad
EVP Strategy and Product Management

- Strengthening executive management team and improving accountability and autonomy
- Sharpening the focus or products and development roadmaps
- Customer centric and agile approach to improve market responsiveness and shorten time-to-market
- Seeking to improve return on our R&D investments and our world-class engineering teams

Strategy based on distinctive advantages



Ultra-low power and high performance at the right price

Ease-of-use, value-add solutions and strong tech support

Clear strategic roadmap to generate long-term profitable growth and value generation

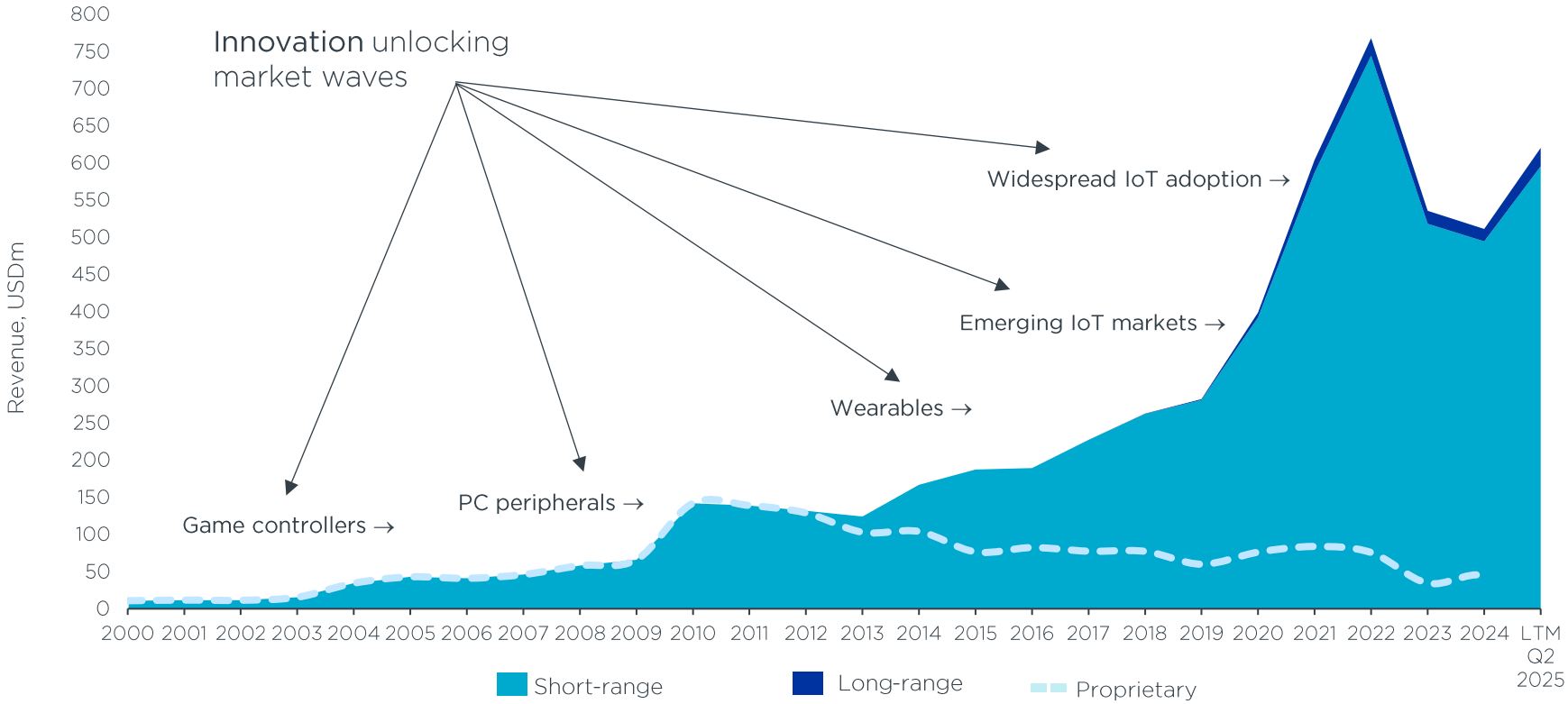
Proven scalability across technologies, markets and customers

Willingness to invest in high-growth opportunities

Combining broad market and key customer engagement models

Attracting and retaining world-class talent

Nordic is on a long-lasting growth journey

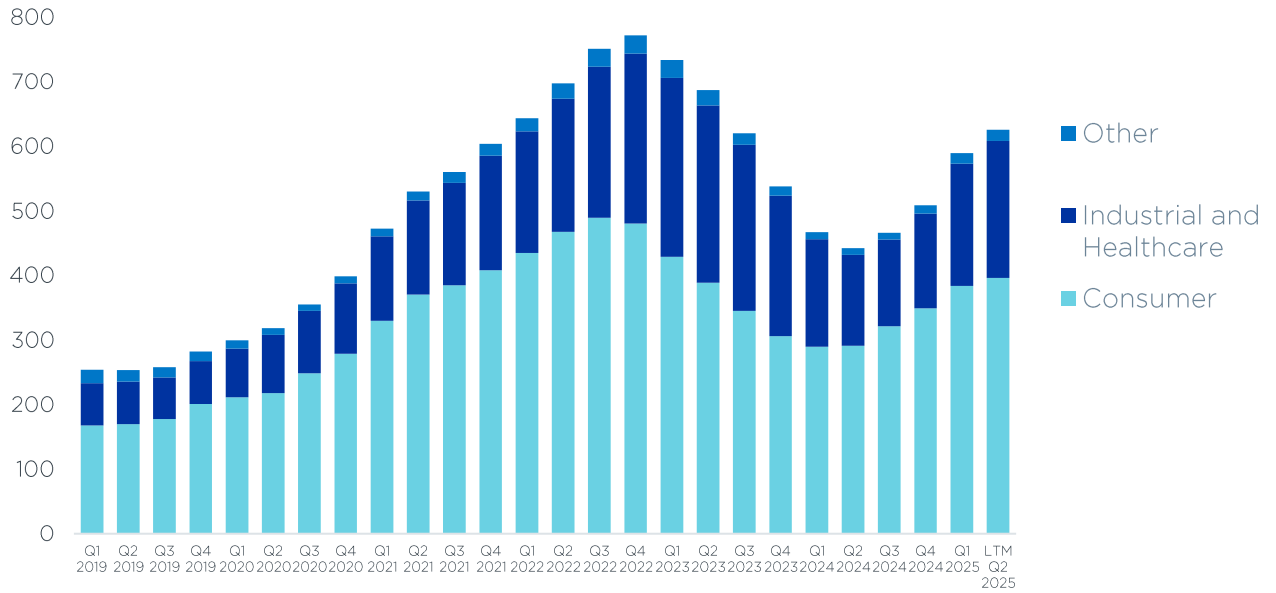


Revenue by end-user market

Markets showing recovery

- Weak demand in all markets through 2023
- Markets stabilized, and started improving during 2024
- Continued improvement in 2025 - reflecting higher demand from both key customers and the broad market

Short-range revenue by end-user markets, last 12 months (USDm)



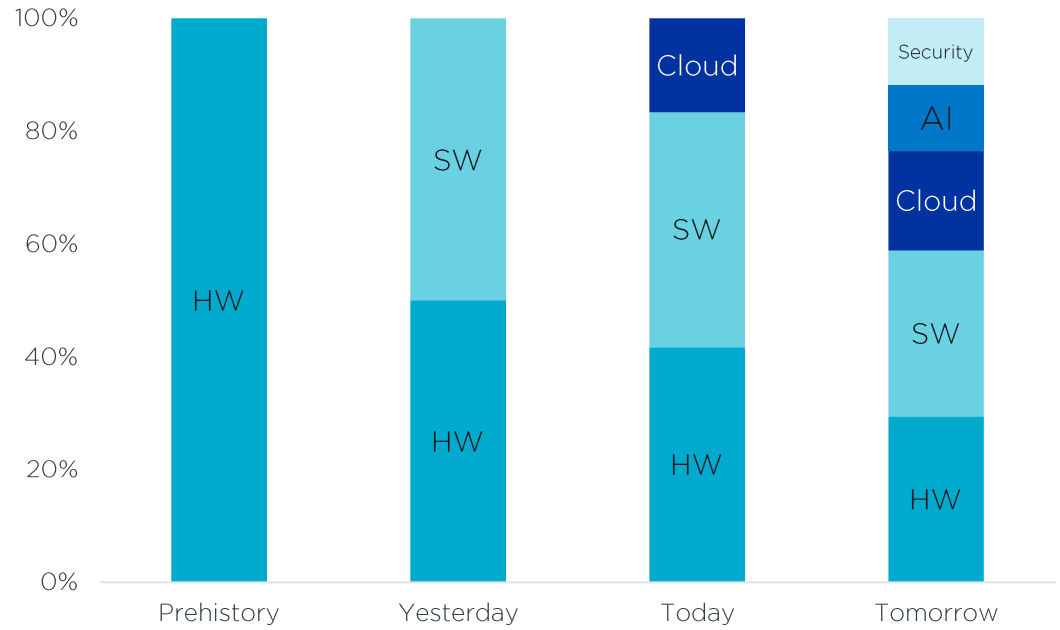
Breakdown by end-user markets

Aligned with customers end-products and our sales structure

Markets	Verticals		
Consumer	▪ Mobile/PC HID ▪ Wearables ▪ Smart Home ▪ Gaming ▪ VR/AR	▪ Consumer Asset Tracking ▪ Consumer Health ▪ Consumer Transport ▪ Toys ▪ Audio	▪ Remotes ▪ Wireless Charging ▪ Other
Industrial/healthcare	▪ Drug Delivery ▪ Disease Monitoring ▪ Hearing Aids ▪ Asset Tracking ▪ Professional Lighting ▪ Metering	▪ Modules ▪ Retail ▪ Transportation ▪ Payment / ID ▪ Tools and Machinery ▪ Building Automation	▪ Agriculture ▪ Beacons ▪ Maker and Education ▪ Automotive ▪ Other
Other	▪ Catalog sales ▪ Undefined		

Delivering on our customers' needs

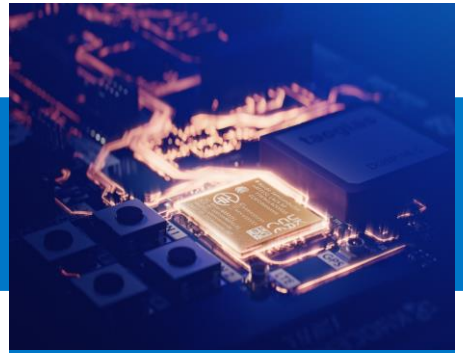
Customer investment in product development



- Nordic is providing solutions to our customers reaching beyond ICs
- Investments in Software, Cloud, Edge AI and Security is essential for the next growth wave

Innovating for growth across our portfolio

Executing on existing roadmaps and exploring new opportunities

Early-stage	Scale-up	Established
		
Wi-Fi, PMIC	Long-range	Short-range

Evaluating both organic and inorganic growth opportunities

Four major trends defining our opportunity

Consumer Work, Play, Live

Staying connected, at work, at home, and on the go ++

Connected health disruption

Medical monitoring, drug delivery, health trackers ++

Industrial IoT disruption

Automation, asset tracking, infrastructure, agriculture ++

Machine learning at the edge

Secure real-time data delivery demands smart edge devices

Revenue ambitions

Established: Short-range

- Ambition to grow faster than our market over time, driven by new product launches
- Expect modest growth with only limited effect of nRF54 in 2025
- Growth set to accelerate from 2026 onwards

Scale-up: Long-range

- Establish revenue base of >USD 100 million and be profitable by 2028

Early-stage: Wi-Fi, PMIC

- Establish revenue bases of >USD 50 million and be profitable in each of the business areas by 2028

Group level ambition

Deliver average annual revenue growth above 20% throughout the decade

Nordic acquire Neutron.AI

Enable the future of edge AI

- Neuton.AI's patented technology offers accurate, energy-efficient, and fast AI for edge applications
  - innovative neural network framework, which builds ultra-small models automatically
- Enables the future of edge AI to meet the accelerating demand for edge node intelligence
- All intellectual property, 13 highly skilled engineers and data scientists
- Nordic to capitalize on the opportunity by offering developers a robust, ready-to-scale AI/ML toolkit combined with the performance of Nordic's ultra-low power SoCs

- **Applications:** consumer, healthcare, and industrial markets

Nordic acquire - Memfault

Chip-to-cloud platform for lifecycle management of connected products

- Memfault, a leading platform provider for software services that empower customers to monitor, update, and improve millions of devices in the field - without field returns
- All intellectual property, customers, 60 employees in the US and EU
- Nordic will integrate Memfault's capabilities across its complete product portfolio and into its existing nRF Cloud services platform
  - Offer software services to remove complexity and add value for thousands of customers who can now focus on product innovation

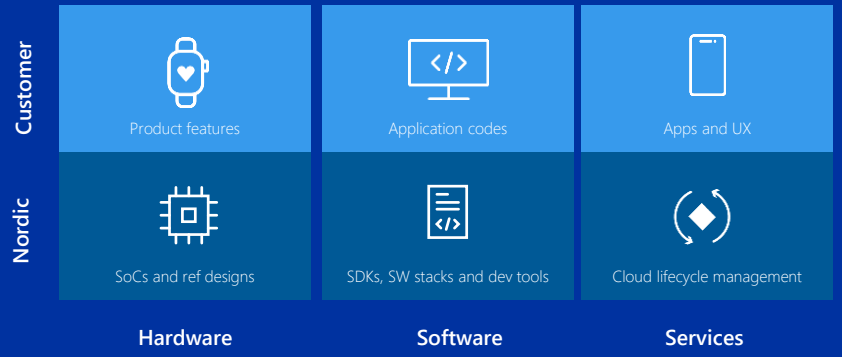
- **Applications:** customers that need highest device reliability without field returns and stay ahead of industry and regulatory expectations

A complete solutions provider– from device to cloud

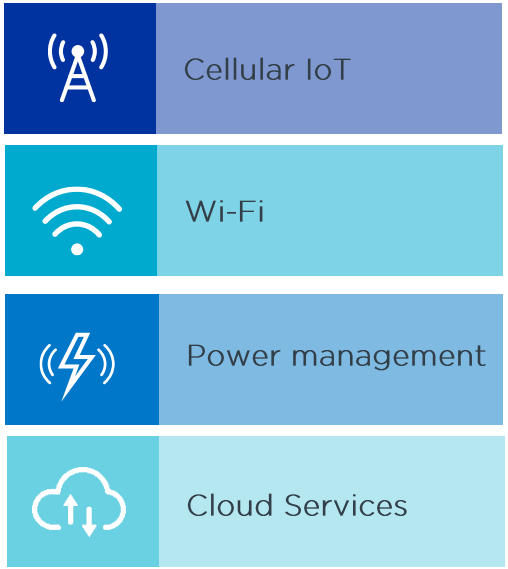
Expanding the strategic scope in alignment with our long-term ambitions

- Executed two strategic acquisitions accelerating Nordic's transition from a HW company to a complete solution partner
- Nordic the first semiconductor company to combine best-in-class hardware, software, edge AI and cloud services
- Building, deploying and upgrading connected products to meet evolving requirements and increasing software complexity

Market leaderships across three fundamental pillars



Broadening our technology space



Sound investment criteria across technologies, products, services and verticals

- Sizeable markets
- Growth above industry average
- Opportunity for healthy gross-margins
- Opportunity to grow market share
- Feasibility from technical and financial viewpoint and time to market

Short-range IoT (Established)

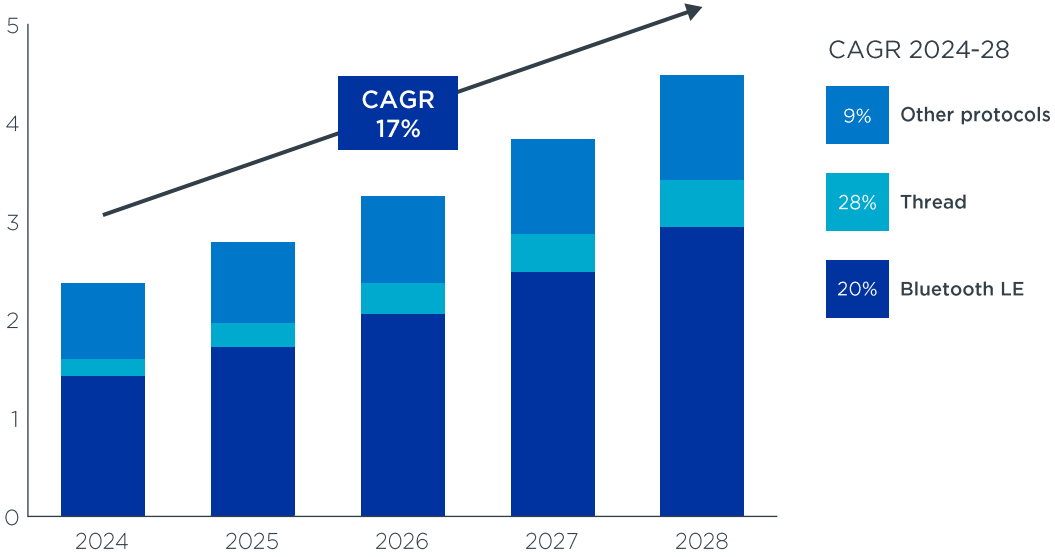
Market leader with strong growth

Ambition for Short-range

Healthy market outlook for our main engine

Serviceable markets across technologies*

Billion units



Source: Based on data from ABI, Bluetooth SIG, Omdia, TSR.

*Serviceable market (SAM) excludes all Bluetooth classic/dual mode devices, RF4CE and automotive.

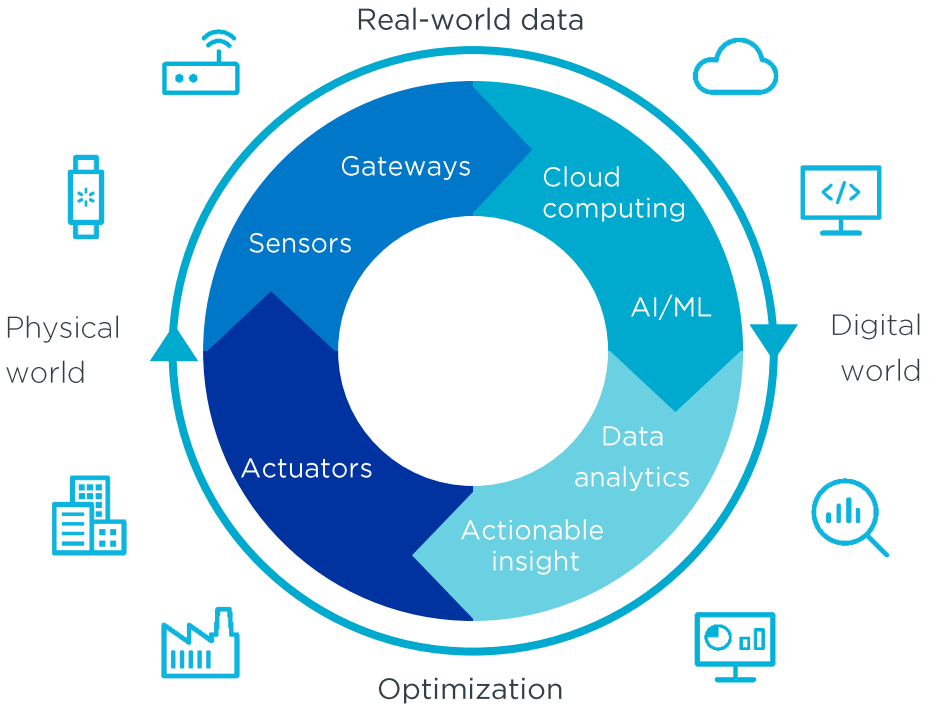
- Ambition to grow faster than our market over time, driven by new product launches
- Allow for cyclicality and non-linear growth, depending on economic developments

IoT - Connect, Compute, Analyze and Act

IoT starts with connecting things

Bridging the physical and digital worlds requires:

- Advanced connectivity solutions
- Powerful low power compute
- Accurate sensing capability



Key connectivity for platform ecosystems

- Nordic leverages on leading broad market position and strong key customer relations built over many years
- E.g. added support for Google's 'Find My Device' and 'Apple Find My'

Clear design win leader – still based on nRF52

32% share of certifications last 12 months, 4x of the runner up

Nordic end-product certifications

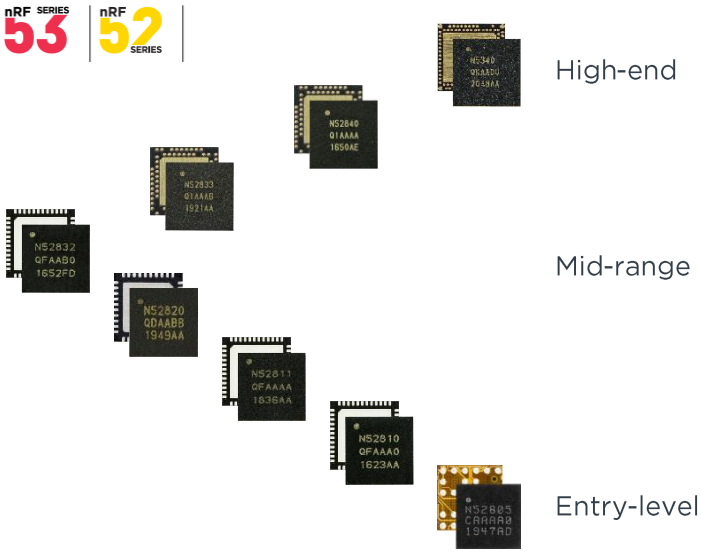
Q2'25
106 designs
29% share

LTM
427 designs
32% share

Source: Nordic Semiconductor / Bluetooth SIG

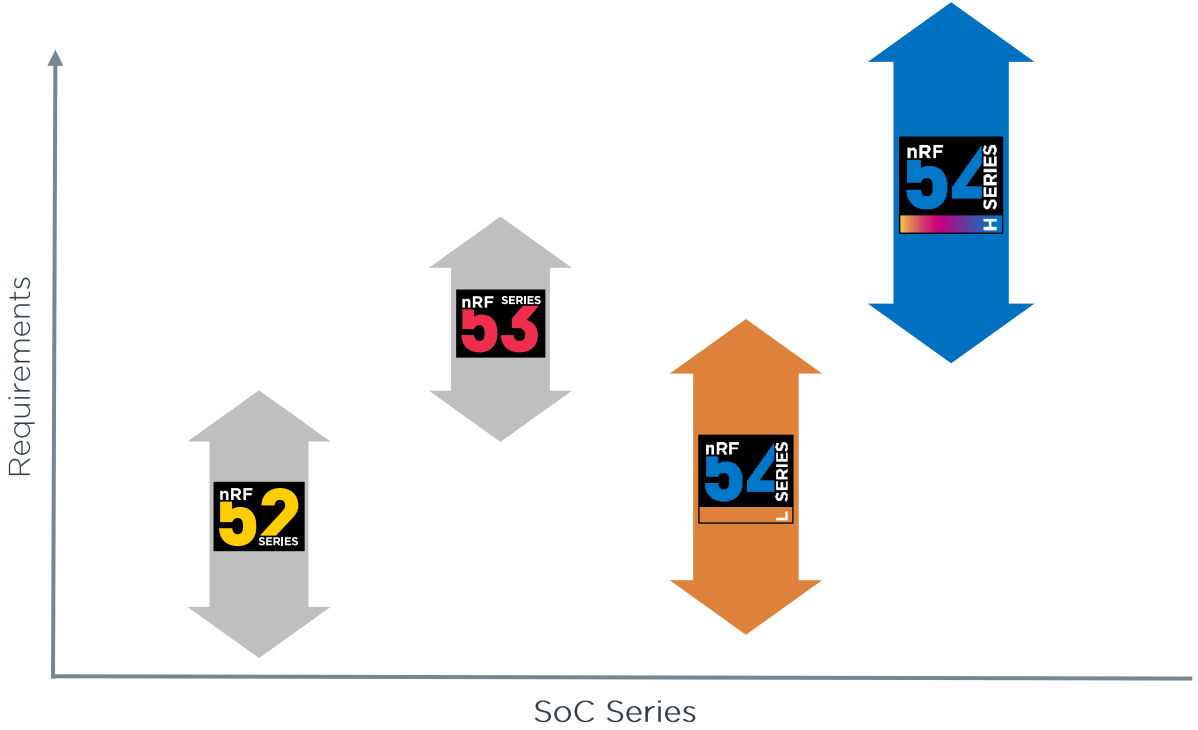
Successful short-range product strategy

Customer centric broadening of the portfolio



- Broad portfolio of ultra-low power SoCs
  - Multiprotocol products combining Bluetooth LE, Bluetooth mesh, ANT, NFC, Matter, Thread and Zigbee
- Leading the market on power consumption, performance and features
- Catering to all types of applications
  - From entry-level SoCs for cost constrained applications to high-end SoCs for complex IoT
- Executing same customer centric broadening strategy for nRF54 series

Nordic raising the bar once again



nRF54H Series
Revolutionary multiprotocol SoCs

For new advanced IoT products

GlobalFoundries® 22FDX

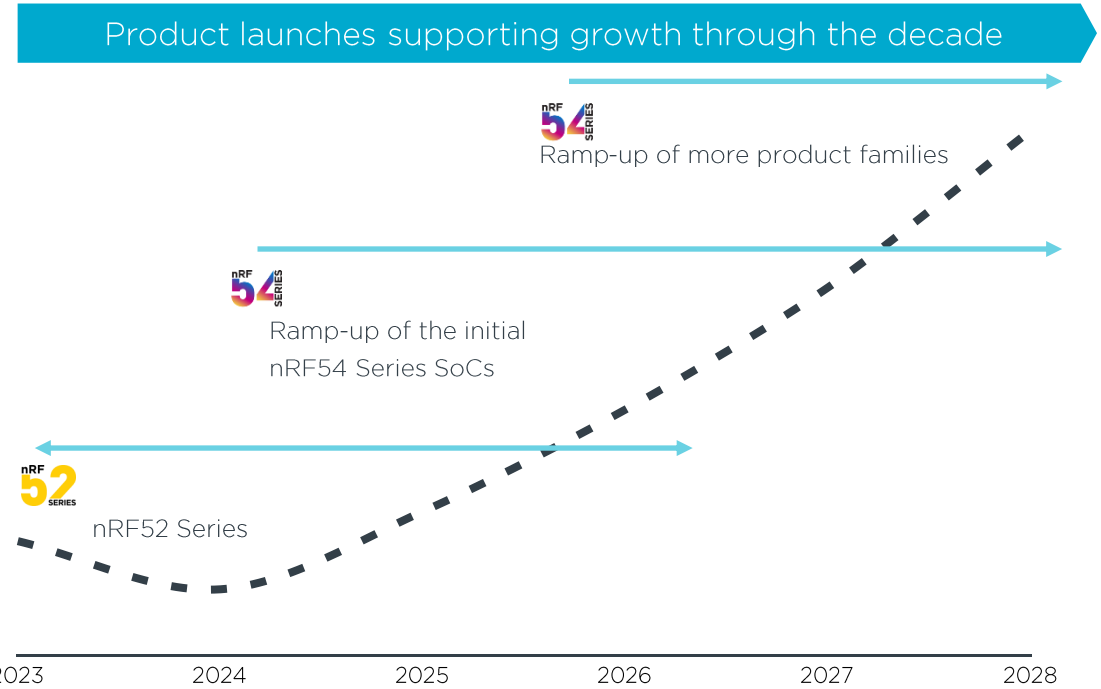
nRF54L Series
Next-level multiprotocol SoCs

Logical successor to the nRF52

TSMC 22ULL®

Unique growth opportunity

Driven by the launch of nRF54



- Ramp-up of the nRF54 Series set to drive growth through the decade
- Gradual transition from current nRF52 Series
- Rolling out a competitive portfolio covering our full SAM

Next generation wireless IoT

Based on 4th generation Nordic 2.4 GHz radio

nRF54 L SERIES

Bringing the market-leading nRF52 Series to the next level

- > 2x processing power & energy efficiency
- Advanced security
- Ultra-low power

nRF54 H SERIES

Revolutionary multiprotocol System-on-Chip

- New market standard on compute performance
- Strong platform for AI/ML at the edge
- State-of-the-art security

Bluetooth matter THREAD zigbee ANT+ 2.4 GHz

nRF 54 SERIES

NORDIC SEMICONDUCTOR

Short-range product roadmap

Aggressively expanding the product offering

Fit for purpose

- Low voltage
- Ultra-low power
- Size constraints

Mainstream

- Ultra-low power
- Radio performance
- Range of products

High performance

- Multicore MCU
- Ample memory
- Rich peripherals

NORDIC SEMICONDUCTOR

nRF54 Series gains market traction

Engagement from key and broad market customers

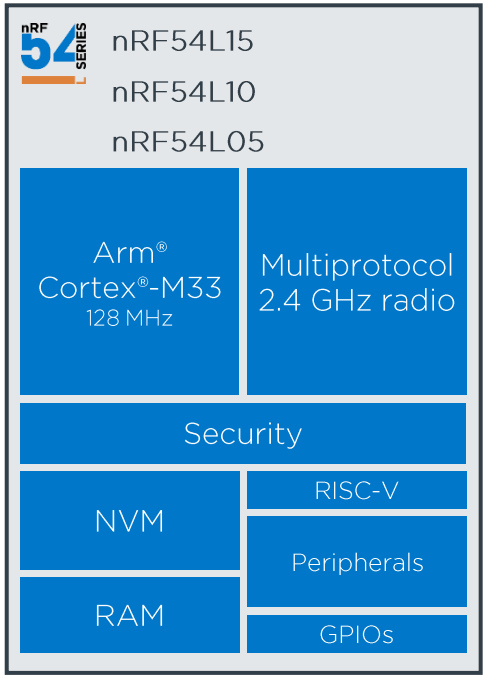
High design activity with both existing and new customers

On track with innovative roadmap expanding our addressable market

Limited 2025 revenue effect, accelerating growth from 2026

Launched three nRF54L variants

4x more nRF54L development kits shipped vs. nRF52 launch



Highlights:

- Integrated multi-purpose efficient MCU
-

SoC	NVM (RRAM)	RAM
nRF54L15	1.5 MB	256 KB
nRF54L10	1.0 MB	192 KB
nRF54L05	0.5 MB	96 KB

- Comprehensive set of standard peripherals
- High-speed serial interface, SPI / UART
- 128 MHz RISC-V coprocessor
- Pin-to-pin compatible package options
- Selection of devices to fit an application

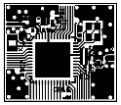
Bluetooth matter THREAD zigbee 2.4 GHz

nRF54L - Easy development

Highly-integrated wireless SoC

- Multi-purpose MCU
- Memory
- Multiprotocol 2.4 GHz radio
- Security features
- Peripherals and RISC-V coprocessor
- Power supply & Clock

Simple design



Easy to handle QFN

Compact WLCSP

Multiple applications

Asset trackers

Identification and “Fing my” tags

Gaming controllers

Custom remotes

Smart Home

Medical devices CGMs, ECGs

nRF54H – Focus on key customers and early adopters

Accelerating time to mass production of end-products

Cherry demoing at CES 2025 world's first true dual 8K keyboard using nRF54H

- High design activity with key customers – working to provide the software support required to enable design and mass production of end-products
- Key customers recognize that Nordic IP and low-power technology in the 22nm process node puts us ahead of the competition
  - High-speed USB, higher security, increased compute performance
  - Strong platform for AI/ML on the edge

Cornerstones of the nRF54 Series

Higher processing power
lower power consumption

More security integrated
ensuring its readiness for the next generation of IoT

nRF 54 SERIES

22nm

Smallest and most modern
process node for connectivity in IoT

4th generation Nordic radio
equipped to support future Bluetooth specification updates

Bluetooth® 5.4 LE Audio Mesh

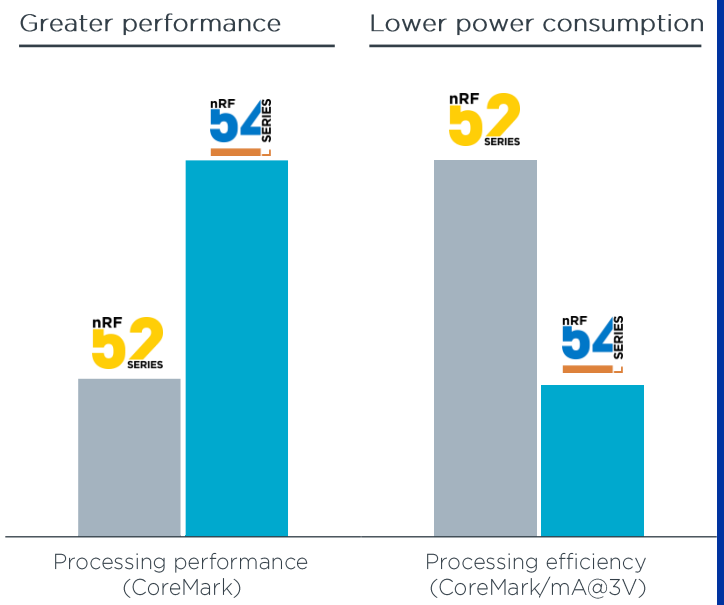
matter

THREAD

ANT+

2.4 GHz
4 Mbps throughput

nRF52 Series vs nRF54L Series



A step change in performance

>2x
processing power than nRF52 Series

>2x
energy efficiency than nRF52 Series

~30%
reduced radio power consumption

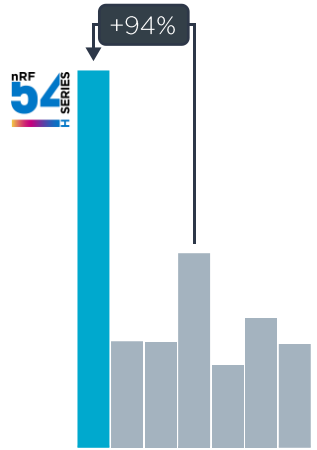
Max performance at highest efficiency

~2x performance compared to the highest performing low-power MCUs or SoCs on the market

>30% more efficient compared to the most energy efficient MCUs or SoCs

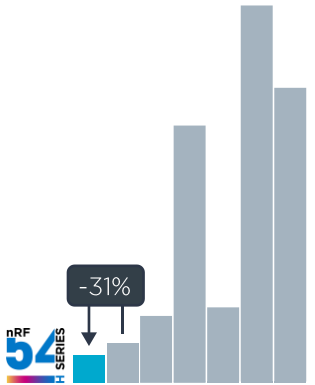
Nordic proprietary ultra-low power technology and IP in 22nm

Greater performance



Processing performance (CoreMark)

Lower power consumption



Processing efficiency (CoreMark/mA@3V)

Targeted applications

PC accessories

Gaming, VR, AR, and media controllers

Smart home and Matter

Medical devices

Industrial IoT

Advanced wearables

VR, AR, and advanced gaming controllers

Smart home and Matter

Medical and healthcare

LE Audio

Industrial

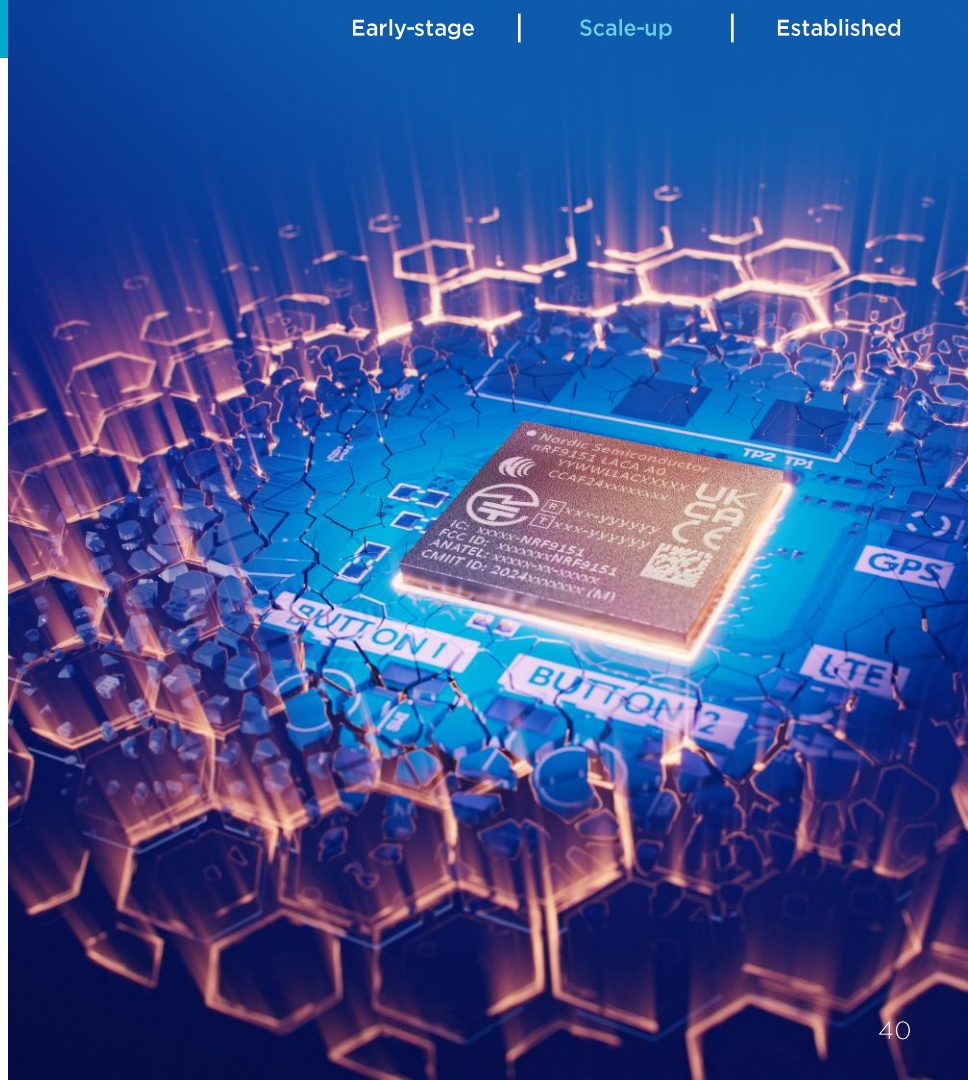
Long-range IoT (Scale-Up)

Early mover in next growth waves

Ambition Long-range

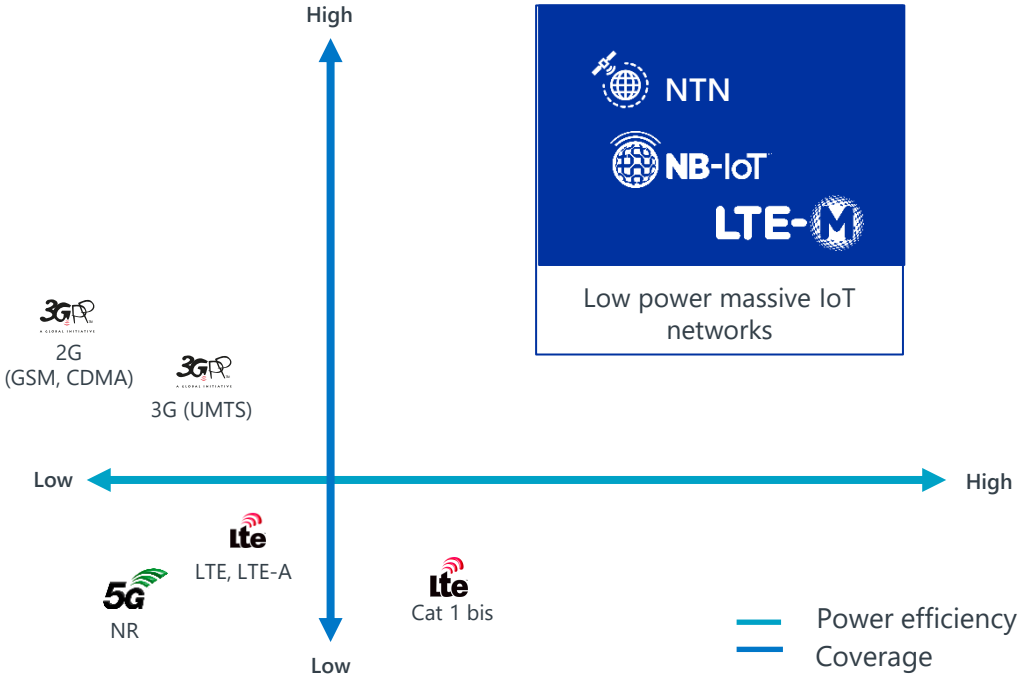
What will it require?

- Target profitability in 2028. Establishing a revenue base >USD 100 million, through market penetration of asset tracking, metering and industrial IoT
- Successful roadmap execution and product introductions, to access larger parts of market, drive growth and strengthen gross margins
- Cost containment



Cellular technology landscape

LTE-M and NB-IoT – the cellular IoT standards



IOT Optimized for IoT

Lowest power consumption

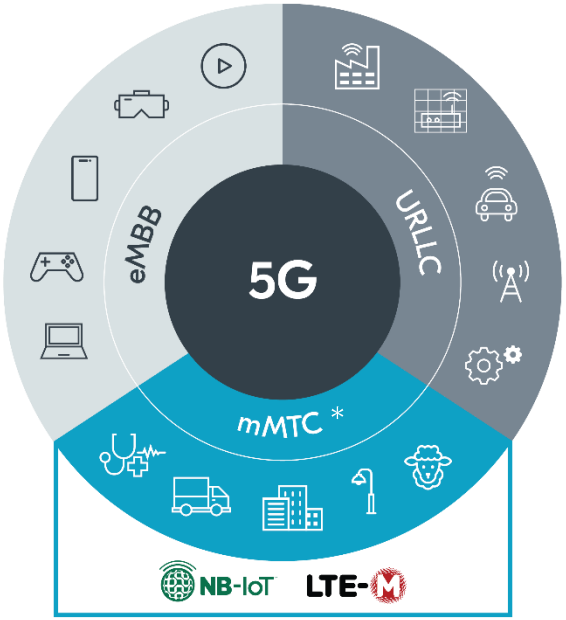
Superior coverage

Future proof technology

LTE-M and NB-IoT supported in 5G

Longevity	LTE-M and NB-IoT supported by 4G and 5G networks, beyond 2040
Cat 1 bis	Not supported by the 5G standard, expected to go EOL by late 2020s in leading markets
mMTC	Low power and high density IoT supporting millions of devices per square kilometer

*mMTC: massive Machine Type Communications



Non-Terrestrial Networks - NTN

Stay connected, no matter where you are

Close the gap

01

>75% of the whole earth does not have terrestrial cellular coverage

Interoperability

02

NB-IoT over NTN based on 3GPP standards

Always online

03

Dynamically switch between terrestrial cellular networks and NTN

skylo

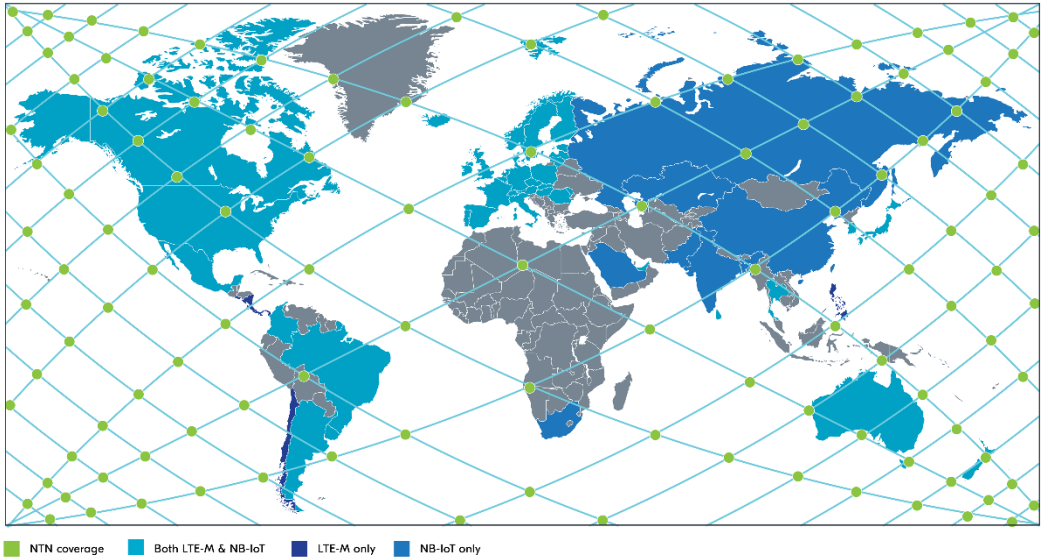
iridium

Myriota

Gatehouse Satcom

omnispace

Coverage becomes truly global



Note: Real LTE-M/NB-IoT GSMA data. Visualization of potential NTN coverage

- LTE-M and NB-IoT coverage growing
- NTN will close the coverage gap and be a great fallback option
- More carriers enabling LTE-M

"*Vodafone turns on LTE-M in the UK*"

RCR Wireless News, Aug'24

Cellular IoT made easy

Lowest power, smallest size

nRF 9 SERIES

SiP Modules with integrated ARM Application MCU

Mature and globally certified stack.

Private 5G NR+ stack option

Fast time-to-market with a complete solution

Globally certified SiP modules

Certified reference designs

NORDIC SEMICONDUCTOR DESIGN PARTNER

NORDIC SEMICONDUCTOR SOLUTION PARTNER

Design and connectivity services

nRF Connect SDK Comprehensive SW

nRF CLOUD

Complete cloud lifecycle services

World-class support

DevZone

Developer community

DevAcademy

Online hands-on trainings

NORDICTECH TOUR

NORDICTECH WEBINARS

LTE-M NB-IoT GNSS nRF+

NORDIC SEMICONDUCTOR

Positioned to win and scale

With IoT megatrends in commercial and industrial markets

Asset tracking

- Lowest Power
- Integrated locationing
- Smallest size
- Synergies with Bluetooth/Wi-Fi

Metering

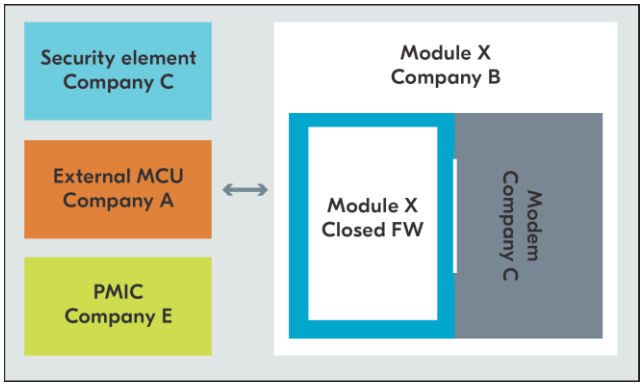
- Lowest power
- Country of origin
- Performance and security
- One-stop shop from Nordic

Industrial IoT

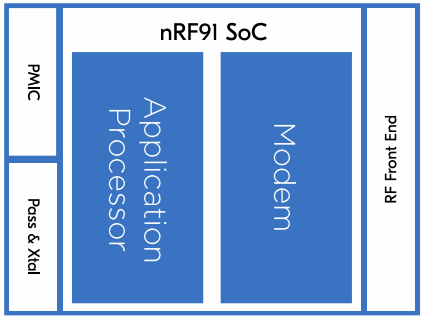
- Ease of use
- Lowest power
- Performance and security
- Synergies with Bluetooth/Wi-Fi

Lowers total cost and simplifies supply chain

Others
Fragmented ownership



Nordic
Full solution ownership



Completely integrated

- Lower complexity
- Lower power
- Smaller size
- Total lower cost
- Simpler supply chain
- Support and maintained
- Globally Certified

nRF9151 sets new standards

Lowest power cellular IoT solution – industry leading battery lifetime performance

Smallest cellular IoT module in the industry

Global coverage and connectivity – across telecom operators and cloud lifecycle services

Ubiquitous connectivity – prepared for Non-Terrestrial Networks for next wave of massive IoT deployments

LTE-M NB-IoT nr+ GNSS

20% smaller than nRF9160

Up to 70% smaller than competition

LTE-M NB-IoT

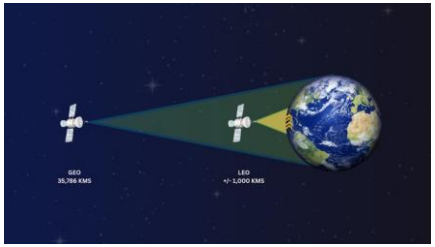
nr+ GNSS

nRF 91 SERIES

NORDIC SEMICONDUCTOR

nRF9151 expanding to satellite communication

3GPP-compliant Non-Terrestrial Networks (NTN) connectivity



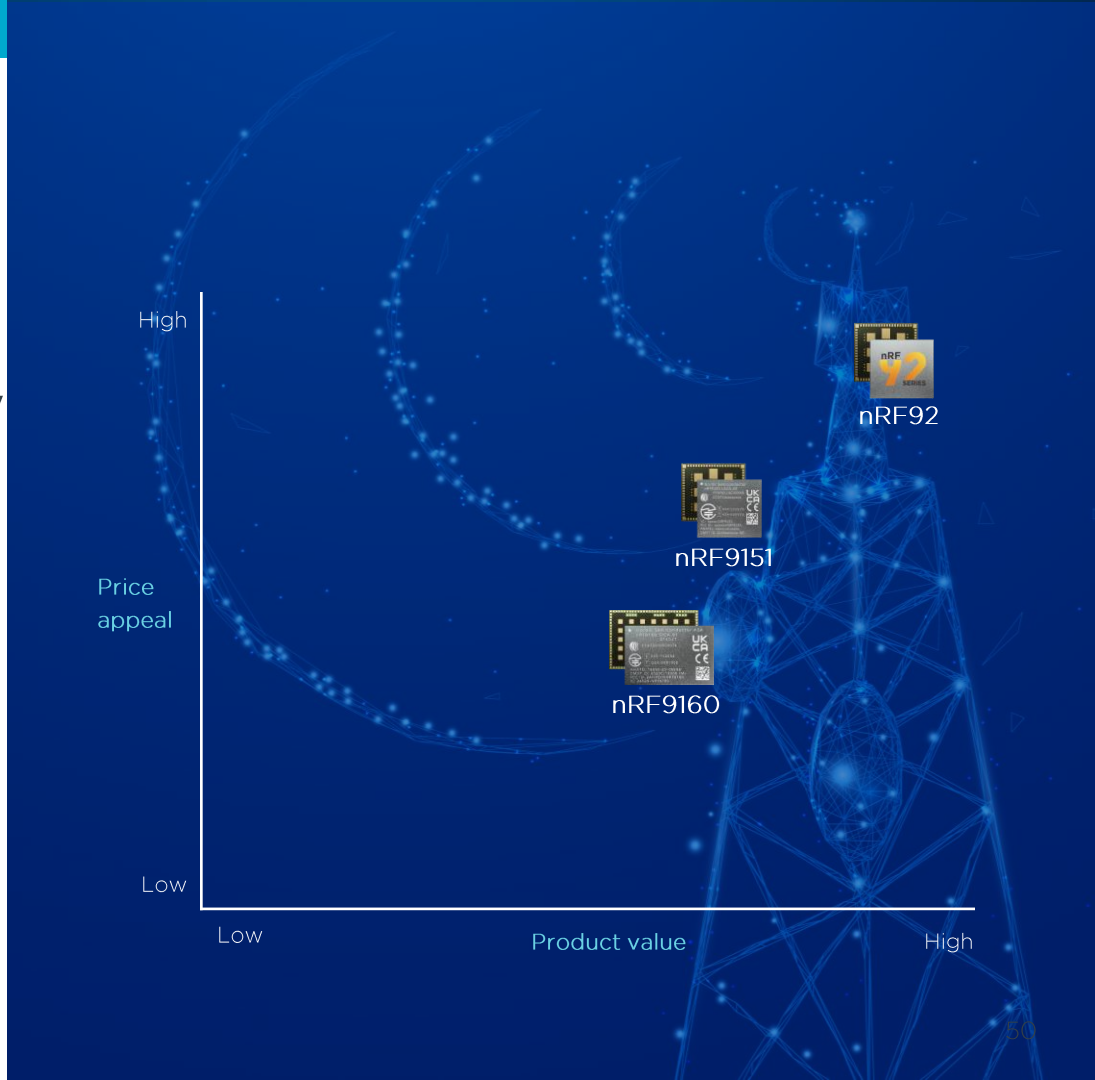
- Support for low earth orbit (LEO) and Geostationary (GEO) satellites
- nRF9151 module – only SW change needed
  - Can operate in both pure terrestrial network (TN) or TN and NTN combination
- Nordic working with several satellite providers like Skylo, Sateliot, Iridium, Myriota and more
- Start supporting customers in 2H2025

Main target market verticals:

- Infrastructure - monitoring/control:
  - Smart agriculture, forestry, power/water grid, oil/gas, avalanche/quake monitoring
- Globally roaming products:
  - Asset tracking, logistics

Highly competitive product roadmap

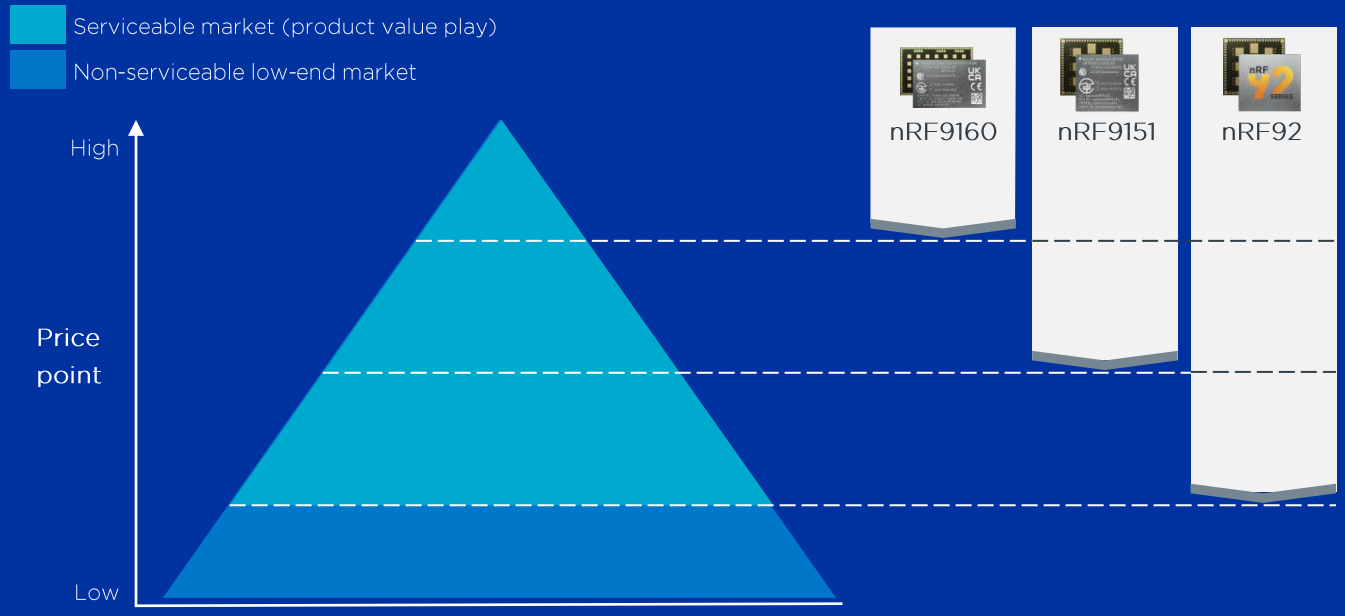
- nRF92 – on our new 22nm technology
- Lower power and lower cost
- More integration
- Higher performance
- Robust and proven software



Opening a larger part of the market

Driving down costs enables more adaptive pricing strategies

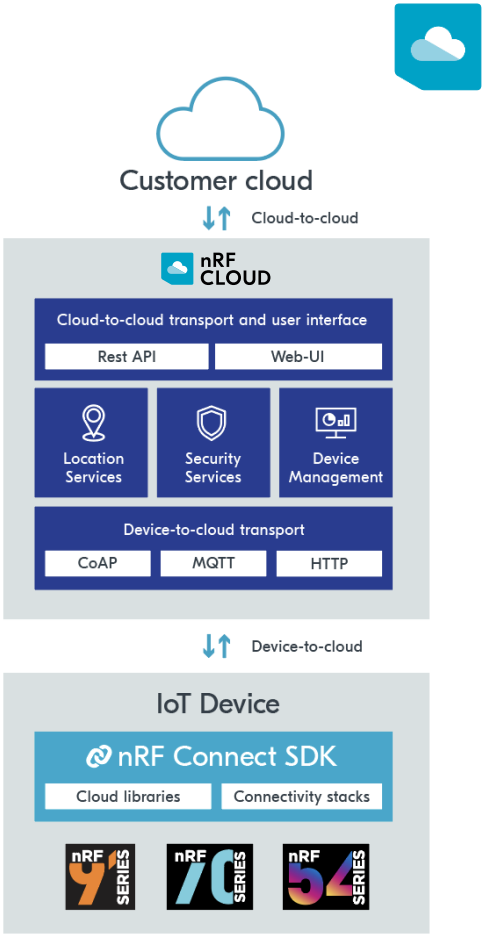
Product roadmap to address the full serviceable market



Ready-to-use

We built it, you use it !

Minimize risk	Ready-to-use cloud services
Accelerate time-to-market	Seamless cloud services integration
Full lifecycle support	From deployment to decommissioning



nRF Cloud services overview

	Features	Description
Device management	General fleet maintenance	Unlimited FOTA, device registration, Configuration and monitoring
	Data bridge	Device-to-cloud message storage Cloud-to-cloud message routing
Location services	GNSS positioning	Assisted and Predictive GNSS
	CELL positioning	Single and Multi-cell LTE location
	Wi-Fi positioning	Location via Wi-Fi scanning
	Reverse geocoding	Converting geographic data to address or place name
Security Services	Secure device lifecycle management	Secure device identity and provisioning

WiFi & PMIC (Early-stage)

Early mover in next growth waves

Ambition for Wi-Fi

Ability to differentiate will be key

Financial targets

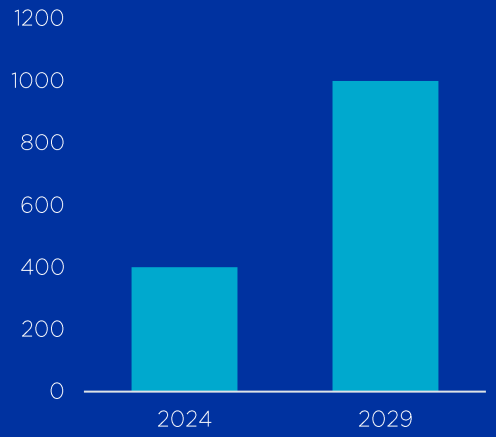
- Establish USD >50 million revenue base and reach profitability by 2028

Key success factors going forward:

- Increase customer conversion to nRF7000
- Launch nRF71 Series to capture the Wi-Fi SoC market for IoT – leveraging 22nm, 'best-in-class' power and radio, ample memory, advanced security and peripherals, and AI/ML accelerator

Select Wi-Fi target markets

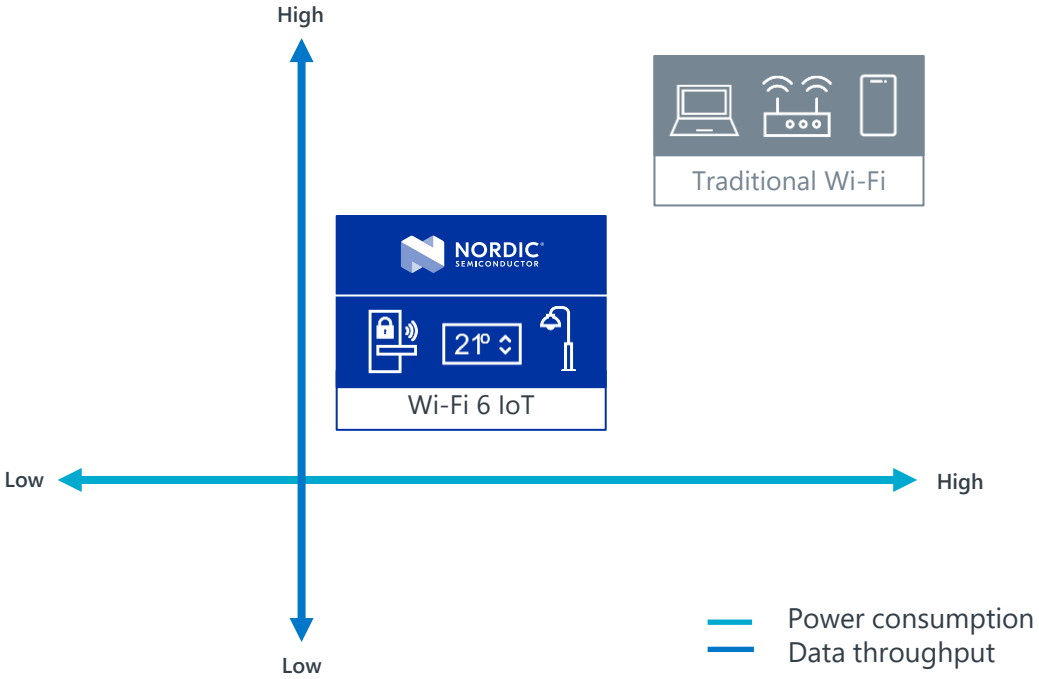
Units, million



Target markets: Embedded Wi-Fi in Smart Home and Industrial IoT, Consumer/Wearables, Home Entertainment/ Smart Cameras

Wi-Fi technology landscape

Nordic focuses on Wi-Fi 6 IoT



Optimized for IoT

Lower power consumption

Enhanced device density

Wi-Fi 6 IoT technology

Complement Bluetooth LE and Thread with unique set of features

High data throughput

Supports IoT applications requiring high data rates

Native IP connectivity

Enabling seamless IP-enabled device and cloud integration

Reliable network technology

Robust, deterministic, secure and interoperable

Ready-to-use infrastructure

Wi-Fi infrastructure is everywhere, ready to be used for IoT

Leader in low power dual-band Wi-Fi 6 IoT

nRF 70 SERIES

Low power	Enabling battery operated Wi-Fi applications
Dual-band 2.4/5 GHz	Optimizing throughput and Bluetooth co-existence
matter **Robust and optimized**	Proven Matter interoperability optimized for minimal memory usage
nRF Cloud **Device-to-Cloud services**	Location services, device management & secure provisioning of Wi-Fi end-points

NORDIC SEMICONDUCTOR

Wi-Fi 6 product portfolio

Optimized for low power IoT applications

nRF7002
Companion IC

Full featured low power Wi-Fi 6 IoT solution

Wi Fi 6 CERTIFIED

nRF7001
Companion IC

Cost-optimized low power 2.4 GHz Wi-Fi 6 IoT solution

nRF7000
Companion IC

Low-power Wi-Fi 6 Location-based services solution

Next generation nRF71 Series SoCs

Ultra-low power highly integrated multiradio SoC with AI/ML accelerator

Coming 2026

Accelerating Wi-Fi market adoption

- Full connectivity solutions increasingly required in the market
- nRF70 accelerated learning and market penetration through companion devices with Bluetooth/Cellular IoT
- Design-ins already seen with nRF52, nRF53, nRF91 and now also with nRF54

- Next generation nRF71 builds on nRF54 Series architecture and performance and include a cutting-edge Wi-Fi 6E radio for comprehensive connectivity offering

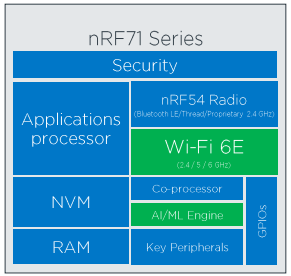
Initial combinations

nRF 52 SERIES nRF 53 SERIES nRF 91 SERIES + nRF 70 SERIES

New combination

nRF 54 SERIES + nRF 70 SERIES

Next generation



New generation will significantly expand the serviceable market

Ambition for PMIC

End-to-end low-power wireless IoT

Financial targets

- Establish USD >50 million revenue base and reach profitability by 2028

Key success factors going forward

- Expand addressable market with portfolio expansion
- Increase conversion rates with existing customers
- Win designs with key customers
- Establish PMIC product line enabling control of entire energy path from battery to antenna

The nPM Family

Integrated, flexible and easy-to-use

Highly integrated

Reduced system complexity, BOM and board space

Flexible

Configure the PMIC to match exactly your requirements

Easy-to-use

Seamless hardware and software integration enabling fast time-to-market

PMIC product portfolio

Advanced battery management in compact packages

nPM1100

Ultra-compact for battery charging with PCB footprint of just 23 mm^2

nPM1300

Highly integrated with advanced battery management functionality

nPM1304

Highly integrated and optimized for small batteries

nPM2100

High performance with ultra-efficient boost regulator and fuel gauge for primary cell batteries

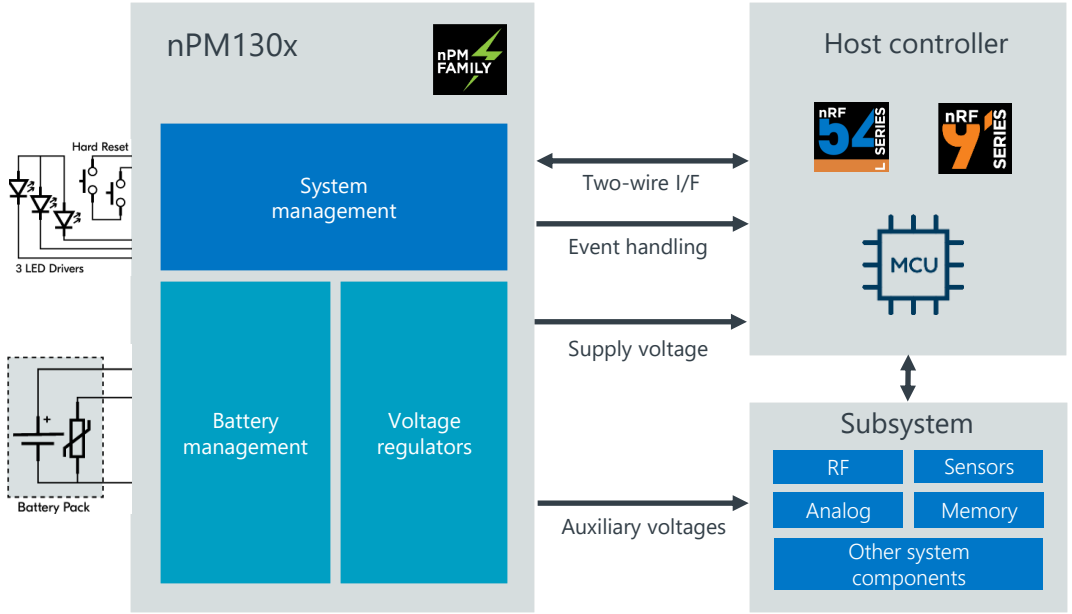
nPM6001

Advanced multi-rail with six independently controlled voltage regulators

Application integration

Enhanced system design

- Simplified hardware design
- Efficient power distribution
- Resilient system operation



Note: nRF91 series supported by nPM1300 only

Customers expect more — every time

- Accurate fuel gauging
- Reset and recovery functions
- Long battery life
- Fast charging
- Unboxing ready-to-use

More demands = more complexity = more devices

Typical solutions require more devices…..until now

Charger IC

Power Regulation

Fuel Gauge

External Watchdog

Hard Reset IC

AI and ML on edge devices

Why smarter edge devices are needed

Latency

Edge computing with AI enables quicker decisions and real-time responsiveness for time sensitive applications

Bandwidth

Reduces reliance on constant network connectivity and conserves bandwidth by processing data locally

Privacy

Local processing and storage on edge devices minimizes risk of data breaches and mitigates privacy concerns from data in the cloud

Cost

Cloud-based AI increases cost significantly, edge computing reduces the need for cloud infrastructure

Energy efficiency

Smarter edge devices significantly reduces energy demand vs. cloud-based data processing and storage

Importance of energy efficient compute

- Low-power is and will remain core differentiator for Nordic
- Advancements with TinyML has allowed machine learning inference models to run on modest MCU cores, including the Arm Cortex M
- Currently customers are deploying machine learning to enhance their products and make them smarter and more efficient

OPUM Technologies
Digital rehabilitation platform for joint injuries
nRF52840

Lilbit
Pet tracker and health monitor
nRF9160 + nRF52811

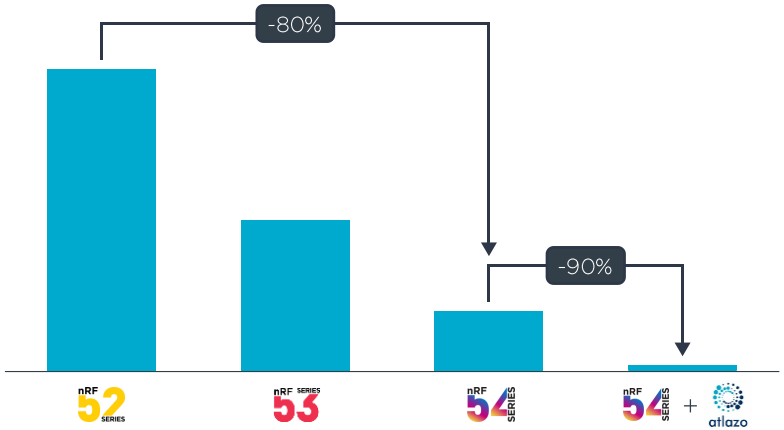
Metasphere
Wastewater and sewerage spill monitoring
nRF9160

Artifeel
Home security system
nRF5340

AI to drive more efficient edge compute

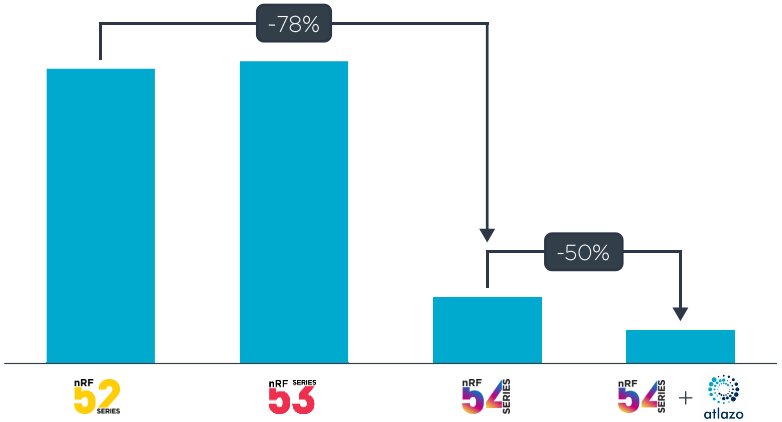
Latency

Regular MCU cores are built for general purpose tasks - accelerators drive performance for specific ML operations



Power consumption

Accelerators are designed for low power for specific tasks, giving superior performance versus regular MCU cores



Nordic's energy efficient compute and ultra low-power connectivity accelerated by AI and ML

IoT supporting sustainability

Recognized by TIME magazine and Statista

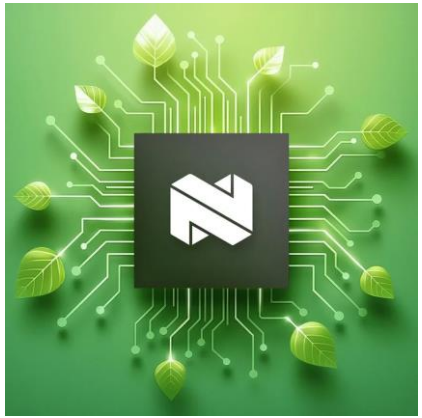
Named one of the "Worlds Most Sustainable Companies"

Nordic climbs 200 rankings to 121st place in TIME magazine's "World's Most Sustainable Companies" for 2025

Now using recycled plastic component packaging

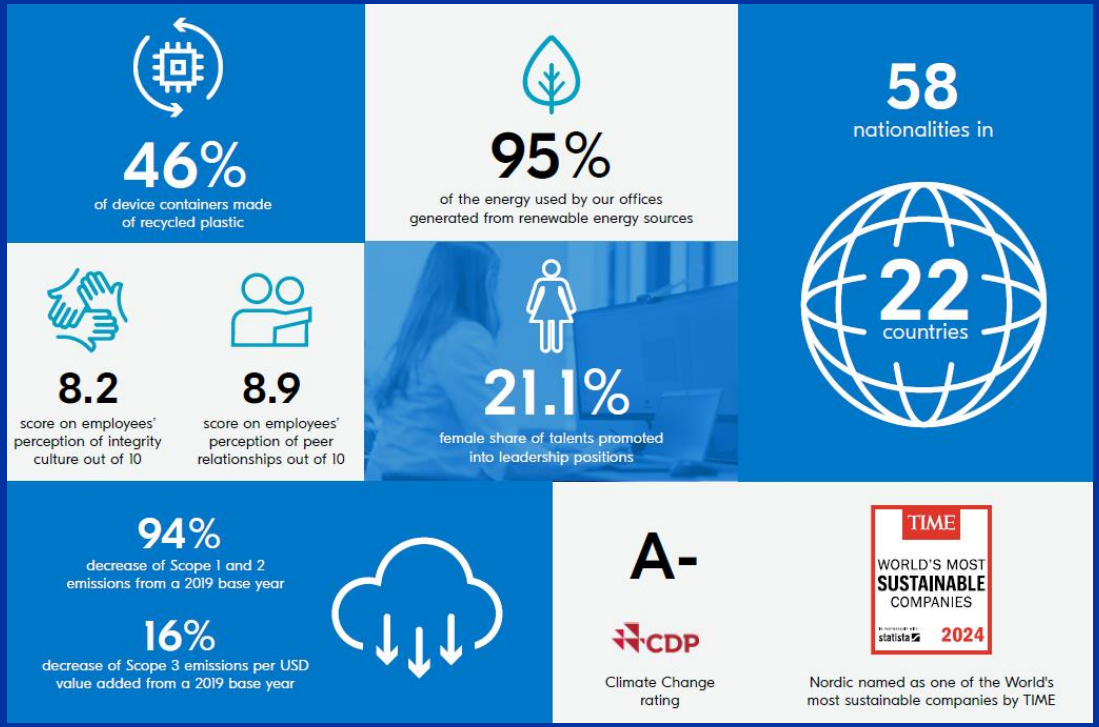
An important step in our sustainability strategy

- Nordic one of the first semiconductor companies to use component reels made from recycled plastic
- The switch to recycled plastic will reduce plastic waste by almost 15,000 kilograms per year



"Regarding ESG, we make an effort to walk our green talk"
Ole-Fredrik Morken, EVP of Supply Chain, Nordic Semiconductor

We are connecting a more sustainable world



Source: ESG highlights Nordic Semiconductor Annual Report 2024

Sustainability depends on technology

Disruptive IoT projects can contribute immensely to UN SDGs

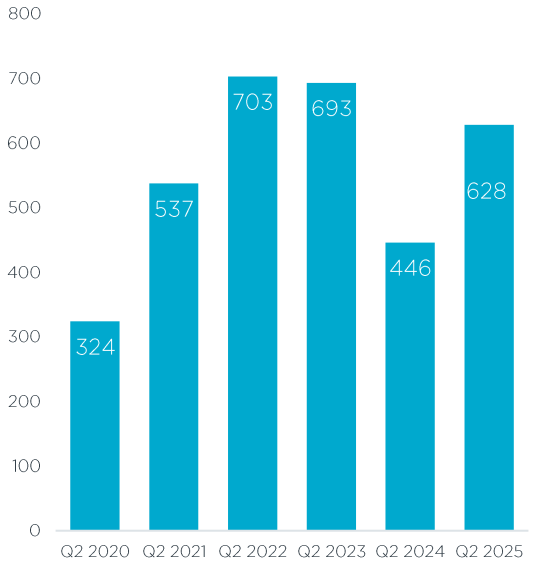
Key financials & Summary

Continuing a profitable growth journey

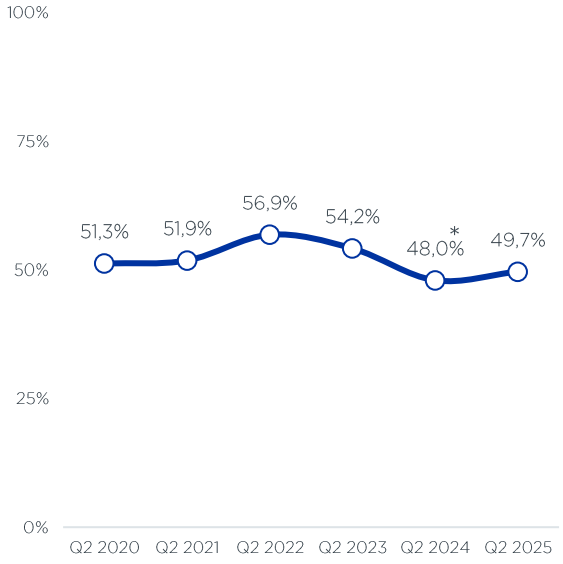
Financial performance – rolling 12 months

Higher revenues driving improving profitability

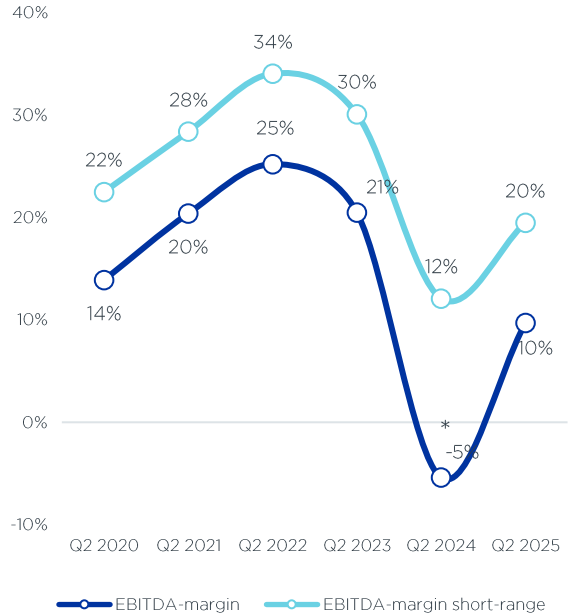
Revenue, last 12 months USDm



Gross margin, last 12 months, %



EBITDA-margin, last 12 months, %

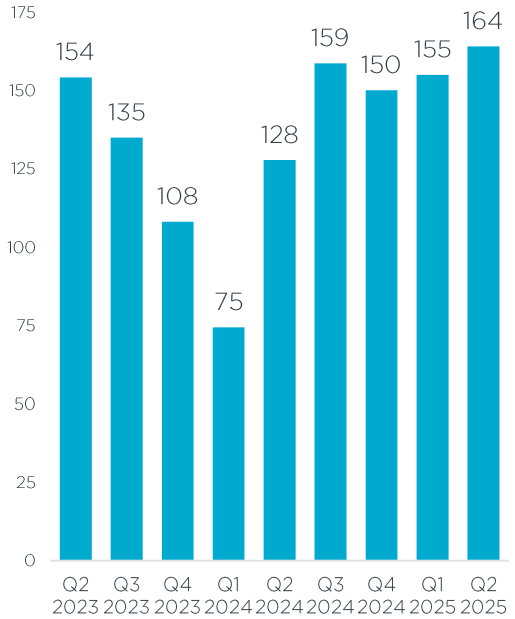


*Includes a USD 10m writedown of Long-range components in Q2 2024

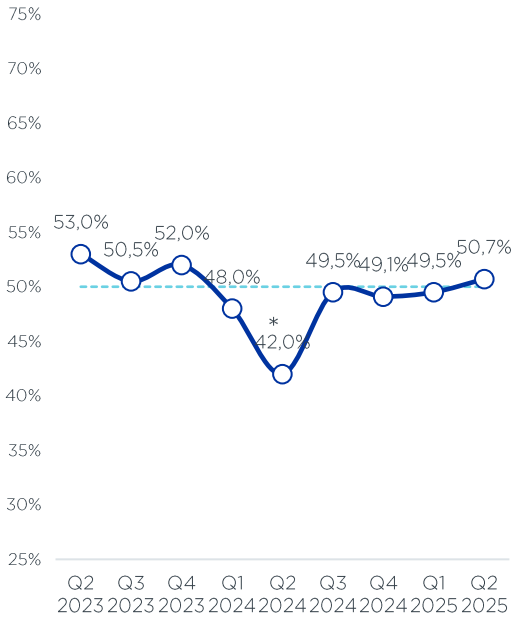
Financial performance – quarterly

Higher revenues driving improving profitability

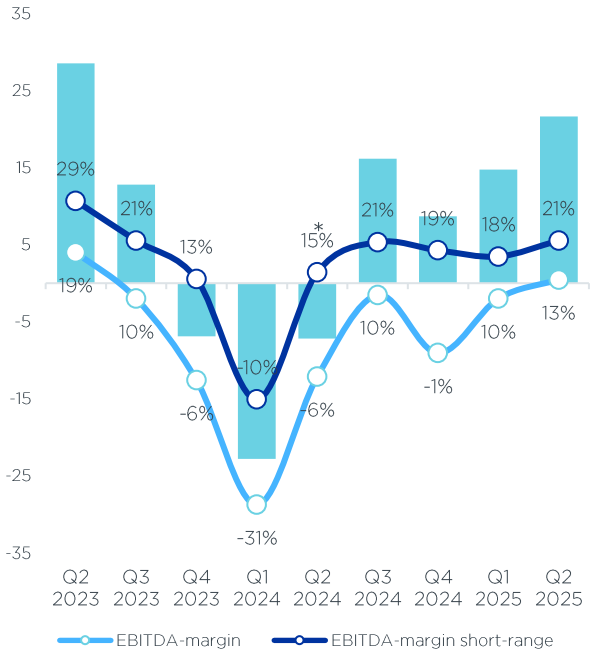
Revenue, USDm



Gross margin, %



EBITDA (USD) and EBITDA-margin (%)

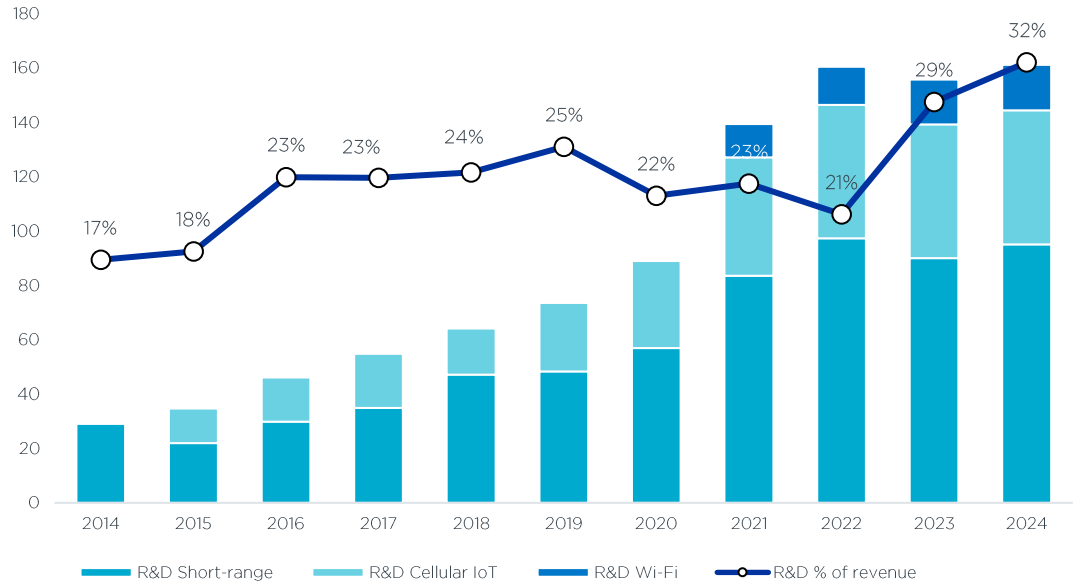


*Includes a USD 10m write-down of Long-range components in Q2 2024 (adjusted Gross Margin 49.8%, adjusted EBITDA-margin +2%)

Investing in innovation

Innovation is a core driver of long-term revenue and margins

R&D expenses* by technology, USDm

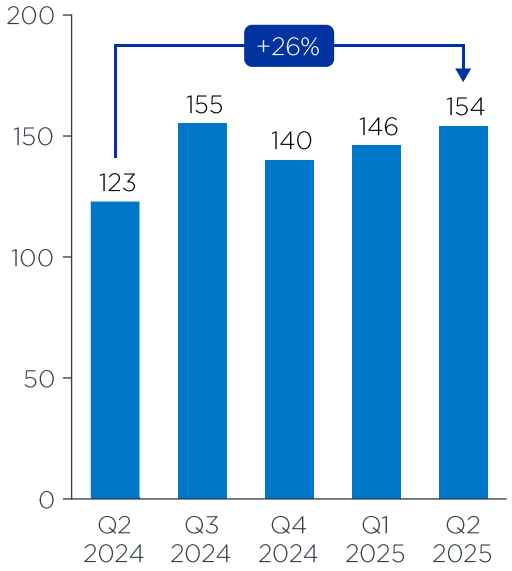


- R&D intensity increased in 2023 and 2024 as revenue decline continued
- Implemented measures to reduce costs and reallocate R&D resources
- On-going focus on cost

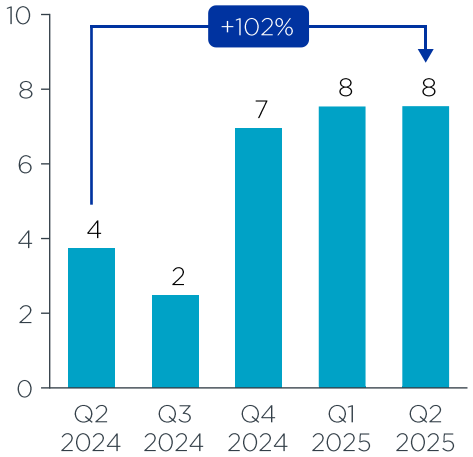
- Recognized in P&L
- 2023 and 2024 numbers are excluding restructing cost

Revenue by technology in Q2

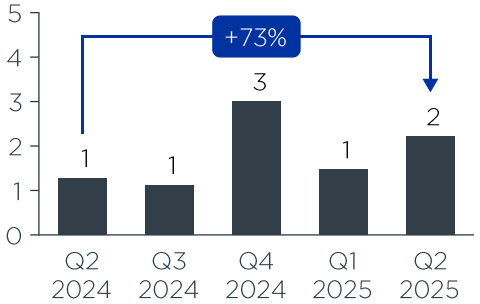
Short-range (USDm)
Quarterly



Long-range (USDm)
Quarterly



Other (USDm)
Quarterly



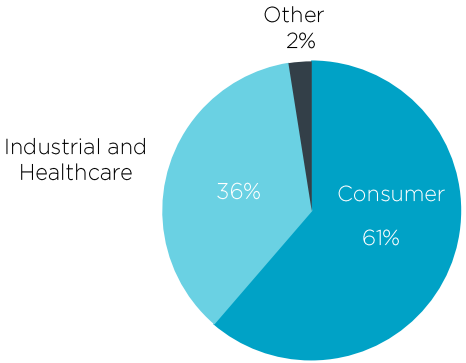
Strong momentum across key markets in Q2

Group

164.1 USDm

28% y-o-y

6% q-o-q

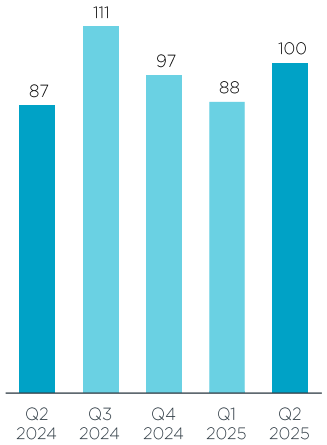


Consumer

100.3 USDm

15% y-o-y

13% q-o-q

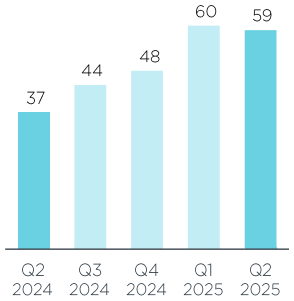


Industrial and Healthcare

59.2 USDm

60% y-o-y

-2% q-o-q

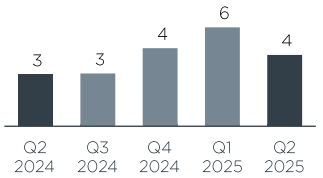


Other

4.1 USDm

39% y-o-y

-28% q-o-q



Revenue for the individual markets excludes ASICs and consulting revenue

Q3 2025 guidance

Revenue	Gross margin
USDm 165-185m +4% to +17% y-o-y +1% to +13% q-o-q	~50%

- Customer orders and forecasts indicate continued year-on-year revenue growth in Q3
- Gross margin expected to remain around ~50% in Q3

Committed to our long-term ambitions

Early-stage	Scale-up	Established
		
Wi-FI, PMIC	Long-range	Short-range

Group level ambitions	Deliver average annual revenue growth above 20% through the decade
	Moving towards target operating model profitability of ~25% EBITDA within five years

On track with product portfolio renewal

Short-range Established	Launched the first nRF54 products late 2024 Launching 2-4 nRF54 product families on 22nm per year
Long-range Scale-up	Launched the new nRF9151 in second half of 2024 New nRF92 on 22nm in 2026
Wi-Fi Early-stage	New nRF71 on 22nm in 2026
PMIC Early-stage	Launched the new nPM2100 early 2025 Launching 2-3 new products per year

Our investment case

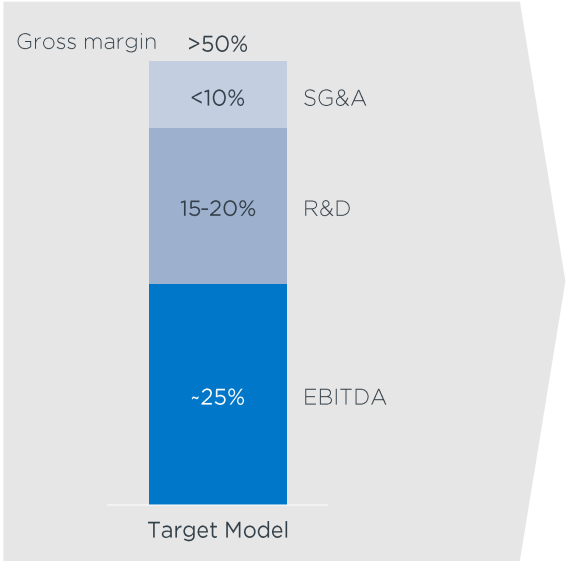
Improving returns - unlocking value creation opportunities

Clarifying strategy	Sharpened priorities and improved engineering execution
Operational agility	Market adaptive, customer-centric, roadmap-focussed
Capitalizing on innovation	New product launches supporting growth and margins
Profitable growth outlook	Clear market leader in a recovering market

Target operating model

Organization set up for significantly higher revenue levels

Target operating model



Gross margin	▪ Gross margin depending on technology and customer mix ▪ Lower gross margin expected in cellular IoT Module business ▪ Higher gross margin opportunities in other new technologies and service offering ▪ Overall goal to maintain above 50%
SG&A	▪ Increasing operational leverage
R&D	▪ Continued strong commitment to innovation
EBITDA	▪ High operational leverage - margin depending on volume growth

Contact details

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